I-50 WORDING FOR SOLICITATION LETTERS BY PROPOSED ACTION (Revised 10/24)

Professor Series

A.	Appointment to Assistant Professor
tenu	is being considered for an appointment as an Assistant Professor in the Department of Appointment to istant Professor within the UC system is made with the expectation that the appointee will meet standards for a are appointment by the time a promotion decision is due. Recommendations for faculty appointments at this level it indicate clear evidence of potential excellence in both teaching and research.
B.	Appointment or Promotion to Associate Professor
asse of h achi For disr end	is being considered for (an appointment as/ promotion to) Associate Professor in the Department of Appointment (or promotion) to Associate Professor within the UC system includes tenure. The record of ormance in (a) teaching, (b) research or other creative work, and (c) University and public service is carefully issed. Reasonable flexibility is used in making personnel judgments, but flexibility does not entail the relaxation igh standards. Superior intellectual attainment, as evidenced both in teaching and in research or other creative evement, is an indispensable qualification for appointment (promotion) to tenure positions. promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant uptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ing, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus arch facilities including labs and libraries were closed; travel was halted; access to external facilities and tives ceased; and opportunities for professional engagement and visibility were restricted.
faci	he same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other lities closed. Some had to work and teach in home environments that presented significant technical and stical obstacles.
we	our expectation that these unprecedented circumstances be taken into consideration in the evaluation of''s contributions since Winter 2020. Although our standards for quality and excellence have not changed, wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts and sequences of these limitations on faculty research, even after a return to more normal activities.
for t	nen appropriate in promotion cases add: UCSB encourages its faculty members to consider extensions of the pre- tire period under circumstances that could interfere significantly with development of the qualifications necessary tenure. Examples of such circumstances may include birth or adoption of a child, extended illness, care of an ill illy member, or COVID-19 related hardship. In such cases, University of California policy requires that the file avaluated without prejudice as if the work were done in the normative period of service.]
C.	Appointment to Professor I-V
other is ex disc rela	is being considered for an appointment as Professor in the Department of The ranks of Associate fessor and Professor within the UC system are tenured. The record of performance in (a) teaching, (b) research of creative work, and (c) University and public service is carefully assessed. A candidate for the rank of Professor spected to have an accomplished record of research that is judged to be excellent by their peers within the larger ipline or field. Reasonable flexibility is used in making personnel judgments, but flexibility does not entail the xation of high standards. Superior intellectual attainment, as evidenced both in teaching and in research or other tive achievement, is an indispensable qualification for appointment to a Professor rank position.

D. Promotion to Professor

_____is being considered for promotion to Professor in the Department of ____. Individuals under consideration for this rank have attained tenure at the Associate Professor rank. The record of performance in (a) teaching, (b) research or other creative work, and (c) University and public service is carefully assessed. A candidate for promotion to the rank of Professor is expected to have an accomplished record of research that is judged to be excellent by their peers within the larger discipline or field. Reasonable flexibility is used in making personnel judgments, but flexibility does not entail the relaxation of high standards. Superior intellectual attainment, as evidenced both in teaching and in research or other creative achievement, is an indispensable qualification for promotion to a Professor rank position.

In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

E. Appointment at Professor VI-IX

______is being considered for an appointment as Professor [specify step] in the Department of __. In the University of California, there are nine steps within the rank of Professor. The normal period of service is three years in each of the first five steps. Service at Professor, Step V, may be of indefinite duration. Appointment to Step VI, or higher, calls for evidence of highly distinguished scholarship, highly meritorious service, and evidence of excellent University teaching. In addition, great distinction, recognized nationally or internationally, in scholarly or creative achievement or in teaching is required for appointment at this step.

F. Appointment or Merit to Professor Above Scale

______is being considered for (an appointment as/ advancement to) Distinguished Professor (Professor Above Scale) in the Department of _____. In the University of California, there are nine steps within the rank of Professor (steps I-IX). Steps VI, VII, VIII, and IX are reserved for highly distinguished scholars. There is one further rank beyond Step IX, Distinguished Professor. Distinguished Professor is the highest rank attainable by a faculty member in the University of California system. (Appointment/advancement) to an Above Scale salary is reserved for the most highly distinguished faculty (a) whose work of sustained and continued excellence has attained national and international recognition, (b) whose teaching performance is excellent, and (c) whose University and public service is highly meritorious.

For merit cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of

''s contributions since Winter 2020. Although our standards for quality and excellence have not changed, we wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts and consequences of these limitations on faculty research, even after a return to more normal activities			
Teaching Professor series			
G. Appointment to Assistant Teaching Professor			
is being considered for an appointment as an Assistant Teaching Professor in the Department of In the UC system, Assistant Teaching Professors are members of the Senate faculty whose primary responsibilities are teaching and teaching-related activities. They are additionally expected to demonstrate promise of productive and creative contributions to professional and/or scholarly activity that would support excellent teaching and pedagogical leadership. Assistant Teaching Professors also have responsibility for University and public service.			
H. Appointment or Promotion to Associate Teaching Professor			
is being considered for (an appointment as/ promotion to) Associate Teaching Professor in the Department of In the UC system, Associate Teaching Professors are members of the Senate faculty whose primary responsibilities are teaching and teaching-related activities. They are additionally expected to demonstrate productive and creative contributions to professional and/or scholarly activity that would support excellent teaching and pedagogical leadership. Associate Teaching Professors also have responsibility for University and public service. Accordingly, appointment (or promotion) to Associate Teaching Professor includes assessment of the record of performance in (a) teaching/mentoring, (b) professional and/or scholarly activity, and (c) University and public service. Consistent and sustained excellence in teaching is an indispensable qualification for appointment (promotion) to Associate Teaching Professor and is the primary factor for evaluation.			
For promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.			
At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.			
It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of''s contributions since Winter 2020. Although our standards for quality and excellence have not changed, we wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts and consequences of these limitations on faculty research, even after a return to more normal activities.			
[When appropriate in promotion cases add: UCSB encourages its faculty members to consider extensions of the pretenure period under circumstances that could interfere significantly with development of the qualifications necessary for tenure. Examples of such circumstances may include birth or adoption of a child, extended illness, care of an ill family member or COVID-19 related hardship. In such cases, University of California policy requires that the file be evaluated without prejudice as if the work were done in the normative period of service.]			

I. Appointment or Promotion to Teaching Professor I-V

3

appointment/promotion to Teaching Professor within the UC System includes assessment of the record of performance in (a) teaching/mentoring, (b) professional and/or scholarly activity, and (c) University and public service. Consistent and sustained excellence in effective teaching and demonstrated distinction in the special competencies appropriate to teaching the particular subject are indispensable qualifications for appointment (promotion) to Teaching Professor and are the primary factors for evaluation.

For promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of _______'s contributions since Winter 2020. Although our standards for quality and excellence have not changed, we wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts and consequences of these limitations on faculty research, even after a return to more normal activities.

J. Appointment to Teaching Professor VI-IX

______is being considered for an appointment as Teaching Professor [specify step] in the Department of _. In the University of California, there are nine steps within the rank of Teaching Professor. The normal period of service is three years in each of the first five steps. Service at Teaching Professor, Step V, may be of indefinite duration. Appointment at Step VI, or higher, involves an evaluation of the candidate's entire career and calls for evidence of sustained and continuing excellence in each of the following categories: (a) teaching, (b) professional and/or scholarly activity, and (c) University and public service. Consistent and sustained excellence in effective teaching and demonstrated distinction in the special competencies appropriate to teaching the particular subject are indispensable qualifications for appointment as Teaching Professor VI.

K. Appointment or Merit to Teaching Professor Above Scale

______is being considered for (an appointment as/ advancement to) Distinguished Teaching Professor (Teaching Professor Above Scale) in the Department of ______. In the University of California, there are nine steps within the rank of Teaching Professor (steps I-IX). Steps VI, VII, VIII, and IX are reserved for highly distinguished teachers. There is one further rank beyond Step IX, Distinguished Teaching Professor. Distinguished Teaching Professor is the highest rank attainable by an appointee to the Teaching Professor series in the University of California system. (Appointment/advancement) to an Above Scale salary is reserved for the most highly distinguished faculty (a) whose contributions to University teaching and education outcomes are excellent; (b) whose work of sustained and continuing excellence has attained national or international recognition and broad acclaim reflective of its significant impact on education within the discipline; and (c) whose service is highly meritorious

For merit cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of ________'s contributions since Winter 2020. Although our standards for quality and excellence have not changed, we wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts and consequences of these limitations on faculty research, even after a return to more normal activities

Continuing Lecturers

L. Continuing Lecturer Excellence Review

is being considered for review to be appointed as Lecturer, Continuing Appointment in the Department of Appointment beyond six years as a Lecturer within the UC system includes the right to a Continuing Appointment so long as the University determines that the instructional need exists and that the instructional performance of the lecturer is excellent. The record of performance in teaching is carefully assessed and the standard of excellence is an indispensable qualification for appointment beyond six years.

In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of ______'s contributions since Winter 2020. Although our standards for quality and excellence have not changed, we wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts and consequences of these limitations on faculty research, even after a return to more normal activities

M. Continuing Lecturer Promotion to Senior Continuing Lecturer

is being considered for a promotion to Senior Lecturer, Continuing Appointment in the Department of
Appointment beyond six years as a Lecturer within the UC system includes the right to a Continuing
Appointment so long as the University determines that the instructional need exists and that the instructional
performance of the lecturer is excellent. The record of performance in teaching is carefully assessed and the standard
of excellence is an indispensable qualification for appointment beyond six yearscompleted a review for
Lecturer, Continuing Appointment inand is now being considered for promotion to the rank of Senior
Lecturer, Continuing Appointment. Achieving Senior Continuing Lecturer status is based on demonstrated
exceptional performance based on assigned instructional duties, academic responsibility, and other assigned duties.
Instructional contributions that are broad ranging and/or greatly enhance the academic mission of the University,
may be considered exceptional.

In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote instruction. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many faculty had to provide full-time childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of

's contributions since Winter 2020. Although our standards for quality and excellence have not changed,	,
we wish to be realistic about the constraints that faculty experienced during this difficult time, and the impacts an	d
consequences of these limitations on faculty research, even after a return to more normal activities	

Research Titles/Series

N. Appointment or Promotion to Associate Researcher

is being considered for (an appointment/promotion to) Associate Researcher in the (department/unit). Appointment (or promotion) to Associate Researcher within the UC system requires a research record equivalent to that of an Associate Professor. Superior intellectual attainment in research is an indispensable qualification for appointment or promotion to Associate Researcher.

For promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote work. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many employees had to provide fulltime childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

[When appropriate in promotion to Associate Researcher cases, add: UCSB considers extensions of the eight-year service limitation under circumstances that could interfere significantly with development of the qualifications necessary for advancement. Examples of such circumstances may include birth or adoption of a child, extended illness, care of an ill family member, or COVID-19 related hardship. In such cases, University of California policy requires that the file be evaluated without prejudice as if the work were done in the normative period of service.]

O. Appointment or Promotion to Full Researcher

_____ is being considered for (an appointment/promotion to) Researcher in the (department/unit). Appointment (or promotion) to Researcher within the UC system requires a research record equivalent to that of a Professor. A candidate for this position is expected to have an accomplished record of research that is judged to be excellent by their peers within the larger discipline or field.

For promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote work. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many employees had to provide fulltime childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

P. Appointment to Researcher VI-IX

is being considered for an appointment to Researcher [specify step] in the (dept/unit). In the UC system there are 9 steps within the rank of Researcher. The normal period of service is three years in each of the first five steps. Service at Research, Step V, may be of indefinite duration. Appointment at Step VI will be granted on evidence of highly distinguished scholarship, highly meritorious service, and evidence of excellence in research, and in addition, great distinction recognized nationally or internationally, in research.

Q. Appointment or Merit to Researcher Above Scale

_____ is being considered for (an appointment as/ advancement to) Researcher Above Scale in the Department of _____. In the University of California, there are nine steps within the rank of Researcher. Steps VI, VII, VIII, and IX are reserved for highly distinguished scholars. (Appointment/advancement) to an Above Scale salary is reserved for scholars of the highest distinction, whose work has been internationally recognized and acclaimed.

For merit cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote work. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many employees had to provide fulltime childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

R. Appointment or Promotion to Associate Project Scientist/Project Scientist

is being considered for (an appointment/promotion to) Associate Project Scientist/Project Scientist in the (department/unit). Appointment (or Promotion) to Associate Project Scientist/Project Scientist within the UC system requires evaluation in the areas of: 1) Demonstrated significant, original, and creative contributions to a research or creative program or project, 2) Professional competence and activity.

For promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote work. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.

At the same time, many employees had to provide fulltime childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.

It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of _______'s contributions since Winter 2020. Although our standards for quality and excellence have not changed, we wish to be realistic about the constraints that employees experienced during this difficult time, and the impacts and consequences of these limitations on research, even after a return to more normal activities.

S. <u>Appointment or Promotion to Associate Specialist/Specialist or Merit to Specialist Above Scale (not required; see RB III-16-VI. External Evaluation)</u>
is being considered for (an appointment/promotion to) Associate Specialist/Specialist in the (department/unit). Appointment (or Promotion) to Associate Specialist/Specialist within the UC system requires evaluation in the areas of: 1) specialized research, 2) professional competence and activity, 3) university and public service.
For promotion cases add: In assessing the academic record of the candidate, please keep in mind the significant disruptions the University experienced as a result of COVID-19. In March of 2020, just as the Winter Quarter was ending, the UCSB campus was closed and our faculty rapidly transitioned to remote work. All campus research facilities including labs and libraries were closed; travel was halted; access to external facilities and archives ceased; and opportunities for professional engagement and visibility were restricted.
At the same time, many employees had to provide fulltime childcare or dependent care, as our local daycares and other facilities closed. Some had to work and teach in home environments that presented significant technical and logistical obstacles.
It is our expectation that these unprecedented circumstances be taken into consideration in the evaluation of
All series
T. Sample Thank You Letter for Unsolicited Comments
Use the sample letter, modifying as follows:
[Opening remarks: e.g., Thank you for sending us your letter of recommendation regardingwho is currently under consideration for an appointment in our department. I would like to inform you that [Confidentiality paragraph]
I would appreciate if you would inform me whether, in light of our policies, we may proceed with the use of your letter in the personnel file or if you wish it to be destroyed. If you do not respond bythe materials will be maintained in our files.
U. Sample Letter for Restricted Materials (Non-UC Placement Files)

Use the sample letter, modifying as follows:

We have received your letter of evaluation regarding who is currently under consideration for an appointment in our department. This letter was received as part of a placement file from __which states that this material (not be made part of the individual personnel file/be returned to you after we have completed our use of it/be destroyed after we have completed our use of it/etc.) I am writing to inform you that we are unable to accept and use the material you sent with the constraint on its use that you have stated, and to explain why we are unable to do so.

Under University of California policy, evaluatory material about an individual who is (appointed to an academic position/being considered for promotion) becomes part of the individual's permanent personnel record. (In addition, we are required under applicable legal standards to retain in our files for at least two years documentary material that we have considered on all applicants for a position that has been filled.)
[Confidentiality paragraph here]

I would appreciate if you would inform me whether, in light of our policies, we may proceed to use the material	
from the placement file, or whether you wish us to destroy the materials without using them in the file. If you do	no
respond by the materials will be maintained in our files.	

V. To Letter Writers from a Prior Review for Amendment or New Letter