Summary of changes

Changes to additional compensation policies and procedures

VI-10, 14, 17

Technical changes

I-15, 17, 18, 22, 27, 30, 31, 34, 50 II-14 III-7, 9, 12, 14, 16, 17, 18, 23 IV-1, 2, 10 V-2 VI-9, 12, 13, 15, 19 VIII-4, 5, 9

Forms moved out of Red Binder to Forms section of Academic Personnel web site

I-28 III-3, 4, 19, 20 VII-9

I-1

APPROVAL AUTHORITY FOR LADDER RANK FACULTY

(Revised 08/12 03/13)

<u>Action</u> <u>Authority</u>

Appointments*

Assistant Professor II, III, including Dean

Acting titles

Assistant Professor IV and V
Associate Vice Chancellor

Associate Professor, Professor Chancellor

Affiliated Appointments (0% Associate Vice Chancellor

or without salary)

Lecturer PSOE Dean
Lecturer SOE, Sr. Lecturer SOE Chancellor

Merits*

On-Schedule Merit Cases Dean

(including decelerated in time)

Merit to Professor VI, to and Chancellor

within Above Scale

Other Merits Associate Vice Chancellor Formal Appraisal Associate Vice Chancellor

Asst Prof deferrals Dean

Promotions*

Associate Professor, Professor

Lecturer SOE, Sr. Lecturer SOE

Chancellor

Chancellor

Chancellor

Deferral of tenure review

Dean

Leaves

Sabbatical - routine Dean

Sabbatical - exceptions, any Associate Vice Chancellor

negative rec., no merit in past

5 years

Medical leaves within APM policy

All other routine leaves for up to one year

Active service/modified duties

Dean

Exceptions to policy Associate Vice Chancellor Leaves beyond one year Associate Vice Chancellor

*In all appointment and retention cases, the academic administrator with approval authority has the latitude to approve a salary up to \$100 below the on scale salary two steps above the step recommended by the Committee on Academic Personnel. In such cases, the Committee on Academic Personnel will not require further consultation

I-15

DOCUMENTS TO BE SUBMITTED BY THE CHAIR APPOINTMENTS (Revised 10/410 03/13)

All appointment cases are submitted via the on-line case processing system.

I.	Departmental letter of recommendation Accurate and analytical letters of recommendation from the department are essential in the review process. See Red Binder I-35 for further detail of content of departmental recommendations Are the start date, rank and step all clearly stated? Is the recommended salary on the published salary scale? Is the off-scale supplement correct (if applicable), per off-scale general policies (RB I-8)? Is the actual vote included (e.g. 10(yes)-0(no)-0(abstentions)-3(not voting))? Is there an indication of how many were eligible to vote? Is the letter signed and dated? Is the letter an accurate, extensive, and analytical representation of the case? If the case contains extramural letters, are letter writers identified only by coded list, with no identifying statements? Are the candidate's qualifications, educational background, and area(s) of specialization all discussed? Are all four areas of review covered: teaching, research, professional activity and university and public service?
II.	 Extramural letters of evaluation and list of evaluators (Red Binder I-49) Extramural Letters For tenured appointments, are there at least 6 letters, including letters from UC familiar referees? For tenured appointments, are at least half of the letters from references chosen by the Chair/Dept independent of the candidate? Have all letters been coded, on all copies? If the letters were sent via email, is a copy of the email and any attachment included?
	Sample Solicitation Letter(s)and/or Thank you letter(s) for unsolicited letters ☐ Was the proper wording used in the letter (RB I-49 to I-50)? ☐ Is a list of all informational items sent to referees (e.g. CV, Bio-Bib, publications sent, etc, per RB I-46-VI) included? Is a copy of each item included as either part of the case or a one-of-a-kind item? ☐ If different versions of either the letter or the materials went out, is a sample of each included?
	List of Referees, including brief Biography and indicating who selected referees Do the codes on the letters match the codes on the list and the codes used in the departmental letter? Does the list clearly indicate if the referees were candidate, department or jointly selected? Are the names of everyone who was asked to write included? For those who did not respond is a reason for no response listed?
III.	Complete CV and Academic biography form. Is the CV up to date? Is the Academic biography form complete, signed and dated?
The foll	ow items are submitted as hard-copy:
IV.	Copies of publications ☐ Has a representative sampling of publications been submitted?
V.	Start-up request information. (see RB I-18) Have all start-up issues been addressed?
VI.	Recruitment Packet (original only) Has the Academic Recruitment Packet (Red Binder VII-9) been completed and signed?
VII.	Department Representative Nomination (see RB I-60) For tenured appointments, forward this memo directly to the Associate Vice Chancellor of Academic Personnel, marked "Confidential". The memo is not part of the case.

Note: The Procedural Safeguard Statement is <u>not</u> used for new appointments. However, candidates for appointment, once appointed, do have the right to inspect non-confidential documents in their files and to have a redacted copy of the confidential academic review records contained in the personnel review file received pursuant to APM 220-80-i.

Note: When putting forward a case for a non-resident alien (i.e. not currently a US Citizen or a Permanent Resident), the department is strongly encouraged to consult with the Office of International Students and Scholars at the time the offer is being considered to be assured that labor certificate processing deadlines are met.

I-17 NEW LADDER FACULTY COMMITMENTS

(Revised 10/11 03/13)

A "start-up memo" addressing the equipment, space, housing and other start-up needs should be forwarded with the appointment packet. Note that one memo may be written to cover all of these issues. The New Ladder Faculty Commitment Sheet will be prepared and endorsed by the Dean and then forwarded to the Associate Vice Chancellor.

At the time the Chancellor extends an offer of appointment to the candidate, a copy of the approved Commitment Sheet will be forwarded to the Dean indicating what recruitment commitments have been approved.

Please note: Revisions in recruitment commitments require approval by the Associate Vice Chancellor for Academic Personnel. Requests for revisions should be made in memo form to the appropriate Dean's office. For revisions being requested prior to the faculty member's start date, a revised commitment sheet will be completed by the College and forwarded to Academic Personnel for review. For revisions being requested after the faculty member's start date, the Dean may simply endorse the departmental request and forward it to Academic Personnel for review.

Housing

Mortgage Origination Program (MOP) loan commitments are made available for approximately a two-year period from the date of appointment. Extension beyond the expiration date may be possible on a year by year basis dependent of financial conditions at the time of the extension request. The actual amount of the loan (up to the maximum specified by Office of the President) will be based on the individual qualification of the faculty member.

An offer may be extended for placement on the wait list for purchase of University owned housing at West Campus Point and North Campus Point, based on College housing allocations. Ladder faculty and Lecturers in the Security of Employment series are eligible for purchase of University owned housing.

Rental of family student housing may be offered to Assistant Professors and Lecturers with Potential Security of Employment. Rentals are on an "as available" basis and new faculty should be urged to contact the housing office as soon as possible, once an offer has been extended, if they will be exercising this option.

Relocation Faculty Recruitment allowance

The Faculty Recruitment Allowance (commonly also known as a Relocation Allowance or Housing Allowance), is made available to help newly recruited faculty meet the costs associated with purchasing a home, usually the down payment or closing costs. It may also be used towards the initial deposit necessary for a rental. The maximum allowable allocation is based on the rate on Table 41 of the published Salary Scale at the time of hire. Incoming faculty should be advised of the following to avoid unrealistic expectations about how and when they can get the money.

Faculty cannot get their <u>faculty recruitment-relocation</u> allowance until they are employees and have been entered into the payroll system. For example, if the hire date is July 1, funds may not be paid out until the first scheduled pay date in July. Exceptions to this policy can not be made and the appointment start date can not be modified to accommodate payment. The <u>faculty recruitment relocation</u> allowance is to be paid out as close as possible to the time it will be used (for example, upon entry into escrow), not at the time of initial employment. A Department or College may require proof of entry into escrow or other appropriate documentation prior to payment of the <u>faculty recruitment relocation</u> allowance.

Faculty recruitment Relocation allowances are considered wages for Federal and State tax reporting and withholding and for Social Security taxes, workers' compensation, and unemployment insurance.

Payment of the *faculty recruitment* Relocation allowance is made through PPS, using Title Code 3993 and the dos code FHA and the prq code of EA. Request for payment of the *faculty recruitment* Relocation allowance should be made at least 30 days in advance of the date the money is needed.

I-18 SAMPLE START-UP COSTS MEMO (Revised 02/10-03/13)

TO:	Associate Vice Chancellor for Academic Personnel
VIA:	Dean
FROM:	, Chair Department of
RE:	Start-up package for
In connect following	ction with the appointment of, the Department of requests the
1)	Equipment
2)	Space needs
3)	Summer salary
4)	Removal funds
5)	Relocation Recruitment allowance
6)	Housing needs
7)	Research/travel funds/OISS Permanent Residency service fees

[These are possible categories for start-up costs, to be requested as needed]

DEPARTMENTAL CHECKLIST FOR ACADEMIC ADVANCEMENT

(Revised 10/10 03/13)

This checklist is for the use of the Department Chair, and should not be submitted with the case.

I.

The Department Chair has the responsibility to see that each of the following steps is completed at the appropriate time during any personnel review. A copy of this checklist must be given to the candidate at the beginning of his or her review.

All documents included in the case must be relevant to the action under consideration (APM 200-30) and must be in compliance with University and Campus policy and practice relating to confidentiality.

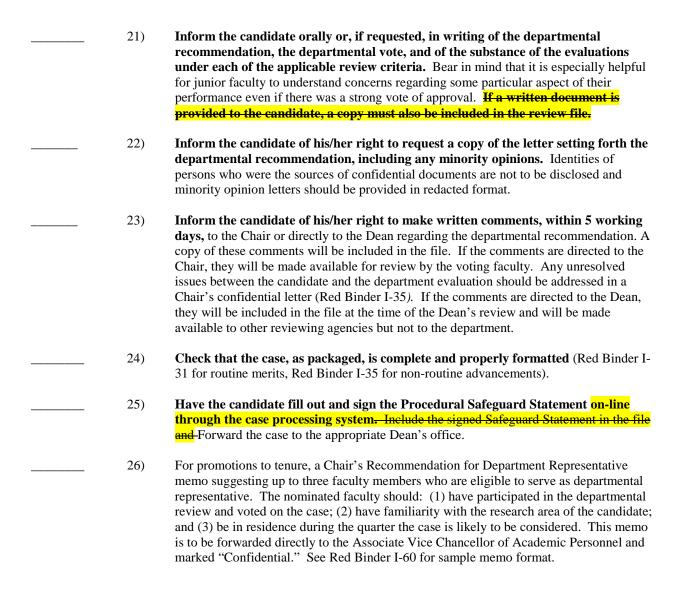
Notifying The Candidate Note: These steps should be taken as soon as possible after receipt of the eligibility list in which the

can	didate's naı	me first appears.
	1)	Inform the candidate of his or her eligibility for advancement or appraisal.
	2)	Inform the candidate of the UC criteria for advancement as set forth in Section 210-1d and 220 of the APM. Include a full clarification of the concrete nature of materials relevant to those criteria, as commonly used in the candidate's department.
	3)	Inform the candidate of the UC review process as set forth in APM 210-1d and 220. Include in your description both the role and character of higher reviewing agencies and the department's own customary modes of proceeding. Provide candidate with a copy of the Procedural Safeguard Statement.
	4)	Inform the candidate of UC policy regarding academic personnel records as set forth in APM 160.
	5)	Inform the candidate of any other issues relevant to his/her personnel case. Be sure to provide an opportunity for the candidate to ask questions regarding any aspect of the review procedures and of his/her case in particular.
	6)	Inform the candidate of the due date for all pertinent information and material relevant to the criteria for advancement. Be sure to advise the candidate of the consequences of late submission of materials.
	7)	Inform the candidate if letters of evaluation are to be sought in his/her case and provide an opportunity for the candidate a) to suggest names of persons who might be solicited for such letters and b) to indicate in writing the names of persons who, for reasons set forth by the candidate (which may include personal reasons), might not be objective in their evaluation. Also inform the candidate that the names of scholars writing outside letters who were originally suggested by the candidate, together with any requests not to select a potential evaluator, will be made part of the review file, and that a reasonable request for exclusion of outside evaluators will in no way jeopardize the candidate's case. The candidate should also understand that though such requests are made and honored regularly, there may be occasions when proper evaluation requires that they not be honored. Finally, the candidate should know that both the evaluator's academic stature and the extent, if any, of his/her association with the candidate (personal or professional) will affect how the evaluation is weighted.
	8)	In compiling the list of outside reviewers, include a "reasonable number" (APM 220-80c) of the candidate's nominees, together with a "reasonable number" of letters from scholars who are not nominated by the candidate and who have not been closely associated with him/her either as colleagues, friends, or collaborators in research. At UCSB, a "reasonable number" is interpreted to mean "half of the letters". There should be adequate representation among the evaluators of University of California faculty members.

	9)	Solicit confidential extramural letters of evaluation in cases of promotion to tenure, promotion to professor, merit from Professor V to VI, merit from Professor IX to Above Scale, advancement to Supervisor V and advancement to Lecturer SOE or Sr. Lecturer SOE.
	10)	Include with the case a sample copy of the letter used to solicit extramural letters, a list of the materials sent to the letter writers, and a copy of all items that were sent to the referees (e.g., C.V., bibliography, reprints, manuscripts, and so forth) if they are not already included with the case of one-of-a-kind materials.
	11)	Assemble all pertinent information (publications, teaching evaluations, solicited letters, etc.) in accordance with instructions set forth in the Red Binder sections related to specific actions. Be sure to include the total record of accomplishments appropriate to the review period.
	12)	Provide the candidate with an opportunity to inspect all <u>non-confidential</u> documents included in the review file. Candidates should be told that they have access to non-confidential material.
	13)	Provide the candidate with the opportunity to request a redacted copy of all confidential letters and documents included in the file without revealing the identity of the sources. One set of the redacted material must also be included in the file.
-	14)	Provide the candidate with an opportunity to include a written statement responding to or commenting upon material in the file. This should be done in sufficient time to allow the candidate's response to be taken into account in the departmental letter.
	15)	Inform the candidate that, if at any later point new information is added to the file, he/she will be informed and given an opportunity to comment.
	16)	If an <u>ad hoc</u> review committee will be employed, explain the role and selection of this committee and the candidate's three options (Red Binder I-60).
	17)	Inform the candidate of his/her right to request a redaction of the <u>ad hoc</u> committee's letter and a copy of other reviewing agencies' reports from the office of Academic Personnel at the conclusion of the review process.
	18)	Consult colleagues in accordance with departmental practice and the rules of voting rights and eligibility established in By-Law 55. (http://www.universityofcalifornia.edu/senate/manual/blpart1.html#bl55)
	19)	Write a letter of recommendation in accordance with APM 220-80-e. Note in particular the requirement to present both supporting and opposing views. Be sure the letter is dated and signed.
	20)	Make the letter available for inspection by all departmental members eligible to vote on the case or by a departmental committee or group established in accordance with APM 220-80-e. At this point any eligible faculty member who voted with the minority may include a "minority opinion" letter if they feel that the Departmental letter does not adequately address the opinion of the minority vote. A minority opinion letter must be submitted by the end of the inspection period to assure its consideration in the review process. All eligible faculty must be provided full access to this document. Any unresolved issues between the minority and majority opinions should be addressed in a Chair's confidential letter (Red Binder I-35)

III. Forwarding The Case

NOTE: These steps should be taken after the Departmental review of the case.



I-27

INSTRUCTIONS FOR COMPLETION OF THE BIO-BIBLIOGRAPHY

(Revised 05/10 03/13)

It is the responsibility of each faculty member to maintain an up to date bio-bibliography (bio-bib). The bio-bib should contain information ending at the campus cut-off date of September 15, or the date established by the candidate's department if an earlier date has been established. Information that falls beyond that date will not be considered in the review. Departments may require that the bio-bib be updated and submitted on an annual basis to assist the chair in the annual review of all faculty (APM 220-80 b.)

Bio-bibs may be maintained in any format (word document, excel document, etc) but must conform the format described below. A bio-bib template is available _____

Short Curriculum Vitae

The first page of the bio-bib should contain an abbreviated curriculum vitae. The following categories should be included: Education, Area(s) of Specialization, Professional Experience, and Professional Organizations.

Research

The bio-bib must contain a comprehensive and complete itemized list of publications (or other creative activity) for the entire career. Items should be identified as published, in press, submitted, and in progress according to the following format:

- [A] Published work; work that has appeared in final, published format
- [B] Work in press; work that has been formally accepted, completed, and is in the process of being published. In-Press work is counted toward advancement and evidence should be supplied documenting the In Press status
- [C] Work submitted; work that has been submitted but not yet accepted. Such work is required to be included in the case. It is not usually counted for the advancement, but it is used as evidence of continuing scholarly productivity.
- [D] Work in progress; work that has not been completed and is available for review. Such work is not counted for the advancement, but it can be used as evidence of continuing research activity. Departmental practice will dictate if work in progress is included in the case

A line should be drawn separating all new items from ones which in one form or another were part of the review file underlying the last successful advancement and should be clearly identified with an explicit indication of their subsequent change in status using the following notation system:

- * for items previously listed as Work In Press
- ** for items previously listed as Work Submitted
- ***for items previously listed as Work In Progress

Footnotes should indicate the number of the publication from the prior review (i.e. previously item B-1). If a change in title has occurred since the last bio-bib, the footnote should also indicate the previous title.

If the previous action resulted in an increase in off-scale supplement only or a no-change decision, two sets of lines may be used to differentiate between what was included in the previous case vs. what took place during the review period. The departmental letter should explain the use of two sets of lines.

Teaching

The bio-bib must contain an itemized, chronological (by quarter) list of workload since the last successful review. This list should include: quarter and academic year, course number, course title, course format, unit value, enrollment, share of teaching assignment, and indicate if evaluations are available. If the Budget and Planning print out is used information concerning the availability of evaluations must be added.

The bio-bib should also contain a statement of normal teaching workload for the department overall (e.g., 2-2-1) and a brief explanation of any deviations from this workload (e.g., sabbatical, administrative assignment).

A listing of graduate committee (MA and Ph.D.) service and related information since the last successful review must also be included. It should be clearly stated if service was as Chair or a member of the committee. The bio-bib should also indicate if the degree was completed during the current review period.

If a cumulative list is maintained for any of the teaching categories, a line must be drawn to show which activity is new since the last review.

Professional Activity

The bio-bib must contain an itemized list of professional activities in appropriate categories (e.g., seminars, workshops, book reviews, professional memberships, extramural grants, refereeing for journals, consulting, and so forth) that have occurred since the last successful review. If a cumulative list is maintained, a line must be drawn to show which activity is new since the last review.

University and Public Service

The bio-bib must include an itemized list of various activities by categories or level (e.g., department, Senate, administration, community, governmental, and so forth) that have occurred since the last successful review. If a cumulative list is maintained, a line must be drawn to show which activity is new since the last review.

Delete. Change to downloadable form only; remove I-28 reference from form

I-28

BIO-BIBLIOGRAPHY UPDATES

(Revised 02/10)

Each faculty member is responsible for updating his or her bio-bibliography (bio-bib) on an annual basis to assist the department chair in the annual review of all faculty (APM 220-80 b). The annual bio-bib update is maintained in the departmental file and an updated bio-bib must be submitted with each personnel review.

Sample Bio-Bibliography Form

(Pag BIO		GRAPHY University	of California, Santa Barbara	
Na Ac	me ademic T	itle	Date	
	st update is update	filed on refers to the period		
		Curriculum Vitae		
	<u>cation</u> itution, de	egree, date of degree		
Area	a of Speci	<u>alization</u>		
	vious Aca r, title, in	demic or Professional Appointments stitution		
<u>Prof</u>	fessional (<u>Organizations</u>		
(Pag	ge 2)			
PAF	RT I. RE	SEARCH		
	Cum	ulative List of Publications (or Creative Activities)		
#	Year	Title and Authors	Publisher	Category

Work In Press

Submitted, or as Work In Progress.)

(Indicate priority of authorship when possible on jointly authored work.)

#	Year	Title and Authors	Publisher	Category
B-1				
etc.				

(Please draw line after items listed for prior review; indicate items previously listed as Work In Press, Work

Work Submitted

#	Yr Subm.	Title and Authors	Publisher	Category
C-1				
etc.				

Work In Progress (optional)

Title and Authors	Potential Publisher	Category

^{*}Previously listed as Work In Press

$\{ \texttt{ENTER} \ \texttt{STATEMENT} \ \texttt{OF} \ \texttt{DEPARTMENTAL} \ \texttt{TEACHING} \ \texttt{LOAD}; \ \texttt{AND} \ \texttt{EXPLANATION} \ \texttt{OF} \ \texttt{ANY} \ \texttt{COURSE} \ \texttt{RELIEF} \}$

PART II. TEACHING

(Annual Teaching List, available from Budget and Planning, may be substituted for the bio-bib list of catalog courses)

Catalog Courses

Qtr	Course no., Title	Class Type	Units	Hrs/w k	Enroll ment	Eval. Avail.

Undergraduate Projects Directed

Student	Project	Chair/ Member	Year-Proje ct Completed

Graduate Degree Committees

MA Committees

Student	Yr Deg.	Chair/	Optional Info (e.g.,
	Compl.	Member	Current Employment)

PhD Committees

	Yr Deg.	Chair/	Optional Info (e.g.,
Student	Compl.	Member	Current Employment)

Postdoctoral Scholars Supervised

Year

Name

Other Teaching Contributions (course improvements, new courses, honors seminars, etc.)

PART III. PROFESSIONAL ACTIVITIES

Lectures Presented

Month/Yr	Title	Meeting/Place

^{**}Previously listed as Work Submitted

^{***} Previously listed as Work In Progress

Grants and Contracts

Years	Source	Title	Amt.	PI

Awards and Honors

Reviewing and Refereeing Activity

Date	Activity and for Whom

Special Appointments (e.g., Editorships, Officer of Prof. Organization)

Years	Position	Type of Service

Other Professional Contributions (e.g., Consulting or other application of your professional expertise)

PART IV. SERVICE

University Service (Including administrative posts held)

C III (CI SIC)	Service (mercaning admini	issituti (Posts note)
Years	Position	Type of Service

Public Service (including service to K-12 Education)

Years	Position	Type of Service

I-30 ROUTINE MERIT REVIEWS

(Revised 02/10 *03/13*)

The following merit actions are considered "routine" when the departmental recommendation is for an on-schedule (one-step) merit advance with no increase or decrease the off-scale salary supplement, regardless of the number of years since last review:

Assistant Professor Series:

Advances from Step II to III, and III to IV

Associate Professor Series:

Advances from Step I to II and II to III

Professor Series:

Advances from Step I to II, II to III, III to IV, IV to V, VI to VII, VII to VIII, VIII to IX

Deans have approval authority for routine merits. Should a Dean not approve a routine merit, the case will be forwarded to Academic Personnel for review by the Committee on Academic Personnel and decision by the Associate Vice Chancellor.

The Office of Academic Personnel will remain is the office of record for maintenance of personnel files, for provision of redacted documents to faculty, and is responsible for the announcement of merit decisions. This review process will not affect or limit the Committee on Academic Personnel's personnel files, and copies of all personnel actions will continue to be kept in the Academic Senate files.

At the end of each review cycle, the CAP will conduct a post-audit of each Dean's merit decisions. The CAP reserves the right to request to review any individual faculty case at a subsequent merit review point, regardless of the type of proposed action.

DOCUMENTS TO BE SUBMITTED BY THE CHAIR ROUTINE MERITS (Revised 08/12 03/13)

All personnel review cases are submitted via the on-line case processing system.

I.	Departmental Letter The Chair should provide a concise description of the most significant developments since the last review
	in each of the review areas. Any criticisms or reservations should also be noted. The letter should be brief; normally one to two pages long. See Red Binder I-75 for further discussion of evaluation of four
	areas of review.
	Is the letter signed and dated?
	Is the letter an accurate, concise and analytical representation of the case?
	Is the actual vote included (e.g. 10(yes)-0(no)-0(abstentions)-3(not voting))? Is there an indication of
	how many were eligible to vote?
	Are all four areas of review covered: teaching, research, professional activity and university and public service?
	Are contributions to diversity and equal opportunity given recognition?
	Is all relevant information from the Departmental letter accurately entered on the case up-load screen?
	Is an recevant information from the Departmental tener accurately entered on the case up-toda screen:
II.	Chair's Separate Confidential Letter
11.	See Red Binder I-35 for further information.
	Is the letter clearly marked "Chair's Separate Confidential"?
	is the letter clearly marked. Chair is separate commentation.
III.	Safeguard Statement.
	The candidate must sign an on-line A signed safeguard must be forwarded with for each departmental
	recommendation. If it is difficult or impossible to obtain this document the required signature, the
	Chairperson should explain the situation and indicate in what manner he/she has attempted to meet the
	requirements outlined in the form.
	Is it signed and dated? Has the candidate signed the safeguard statements? The case may not be
	forwarded until the candidate has signed.
	If the faculty member is in multiple departments, is a safeguard statement included for each
	department?
	If there are no confidential documents (e.g. external letters, minority opinion letter) the appropriate box under #6 should be checked.
	Are copies of everything the candidate has provided, or been provided, included with the case?
	Are copies of everything the candidate has provided, or been provided, included with the case:
IV.	Bio-bibliographical Update, following format in Red Binder I-28.
	Is it in the proper format?
	☐ Is the Research section a cumulative list of publications (or creative activities) with a line drawn
	separating all new items from where the bio-bib from the last review case had ended?
	Are the numbers the same as in the previously submitted bio-bib, and have items previously listed as
	"In Press", "Submitted" been accounted for?
	Are all items, including "In Press", "Submitted", and "In Progress" properly numbered?
	Are all teaching evaluations listed as available in the Teaching section of the bio-bib included with the
	case?
	☐ If sections other than Research are cumulative, are lines drawn showing what is new since the last
	successful review?
V.	Evaluation of the teaching record
	At a minimum, two sources must be included in the case. ESCI summary sheets and scores for questions A
	and B are mandatory
	If the B&P printout is used, is it noted which classes have ESCI's?
	Has the second source of teaching been clearly identified on the coversheet?
	If a self-assessment of teaching was submitted, is it included with the case?
VI.	Self-assessment of other accomplishments and activity (optional).
	If a self-assessment of activity and accomplishments other than teaching (V. above) was submitted, is it included in the case? Self-statements may address research, professional activity, service, or

contributions to diversity and equal opportunity.

VII.	Sabbatical leave reports. If any sabbatical leaves have been were taken during the review period (check the candidate's personnel file to verify) has a copy are copies of the reports included with the case?
VIII.	Outside Activity Reports (APM 025 Appendix C) Is a copy of the report for Has a report been completed for each academic year within the current review period included? Is the academic year clearly indicated? Is the form signed by the candidate and approved by the Department Chair(s)?
IX.	Copies of publications. It is the responsibility of each faculty member to maintain copies of published research or other creative work and reviews. One set of publications for the review period should be forwarded with the case. Publications submitted with the case, along with teaching evaluations and other single copy items, will be returned to the department upon completion of the review. Have all items included in Part I of the bio-bib for the current review period been submitted, including In Press and Submitted items? Do all of the titles on the actual publications match those listed on the bio-bib? If any publications are missing from the file, is a note included noting which are missing and explaining why?

DOCUMENTS TO BE SUBMITTED BY THE CHAIR NON-ROUTINE CASES (Revised 08/12 03/13)

All personnel review cases are submitted via the on-line case processing system.

I.	Departmental letter of recommendation Accurate and analytical letters of recommendation from the department are essential in the review process. See Red Binder I-35 for further detail of content of departmental recommendations Is the letter signed and dated? Is the letter an accurate, extensive, and analytical representation of the case? Is the actual vote included (e.g. 10(yes)-0(no)-0(abstentions)-3(not voting))? Is there an indication of how many were eligible to vote? If there is a recommendation for an acceleration, are the reasons for the acceleration specifically stated? In the case of a negative or mixed departmental recommendation, is the basis of the recommendation clearly documented? If the case contains extramural letters, are letter writers identified only by coded list, with no identifying statements? If the case is for a career review, does the letter provide an overview of the career accomplishments as
	well as analysis of the achievements within the most recent review period? Are all four areas of review covered: teaching, research, professional activity and university and public service? Are contributions to diversity and equal opportunity given recognition?
	Is all relevant information from the Departmental letter accurately entered on the case up-load screen?
II.	Chair's Separate Confidential Letter See Red Binder I-35 for further information. Is the letter clearly marked "Chair's Separate Confidential"?
III.	Safeguard Statement. The candidate must sign an on-line A signed safeguard must be forwarded with for each departmental recommendation. If it is difficult or impossible to obtain this document the required signature, the Chairperson should explain the situation and indicate in what manner he/she has attempted to meet the requirements outlined in the form. Is it signed and dated? Has the candidate signed the safeguard statements? The case may not be forwarded until the candidate has signed. If the faculty member is in multiple departments, is a safeguard statement included for each department? If there are no confidential documents (e.g. external letters, minority opinion report) the appropriate box under #6 should be checked. Are copies of everything the candidate has provided, or been provided, included with the case (e.g. redacted letters, list of potential evaluators)?
IV.	Bio-bibliographical Update, following format in Red Binder I-28. ☐ Is it in the proper format? ☐ Is the Research section a cumulative list of publications (or creative activities) with a line drawn separating all new items from where the bio-bib from the last review case had ended? ☐ Are the numbers the same as in the previously submitted bio-bib, and have items previously listed as "In Press", "Submitted" been accounted for? ☐ Are all items, including "In Press", "Submitted", and "In Progress" properly numbered? ☐ Are all teaching evaluations listed as available in the Teaching section of the bio-bib included with the case? ☐ If sections other than Research are cumulative, are lines drawn showing what is new since the last successful review?

Extramural letters of evaluation and list of evaluators in cases where extramural letters are required; V. promotion, merit to Professor Step VI, merit to Professor Above Scale. (Red Binder I-49)

	Extramural Letters Are there at least 6 letters, including letters from UC or UC familiar referees? Are at least half of the letters from references chosen by the Chair/Dept independent of the candidate? Have all letters been coded? Are the codes also on the copies and the redacted versions? If the letters were sent via email, is a copy of the email and any attachment included? If redacted copies of the letters were provided to the candidate, is a copy included (one copy only), and did he/she check box 7A on the Procedural Safeguards Statement?
	Sample Solicitation Letter(s)and/or Thank you letter(s) for unsolicited letters ☐ Was the proper wording used in the letter (RB I-49 to I-50)? ☐ Is a list of all informational items sent to referees (e.g. CV, bio-bib, publications sent, etc, per RB I-46-VI) included? Is a copy of each item included as either part of the case or a one-of-a-kind item? ☐ If different versions of the letters or materials went out, is a sample of each included?
	List of Referees, including brief Biography and indicating who selected referees Do the codes on the letters match the codes on the list and the codes used in the departmental letter? Does the list clearly indicate if the referees were candidate, department or jointly selected? Are the names of everyone who was asked to write included? For those who did not respond is a reason for no response listed?
VI.	Evaluation of the teaching record. At a minimum, two sources must be included in the case. ESCI summary sheets and scores for questions A and B are mandatory If the B&P printout is used, is it noted which classes have ESCI's? Has the second source of teaching been clearly identified on the coversheet? If a self-assessment of teaching was submitted, is it included with the case?
VII.	Self-assessment of other accomplishments and activity (optional). If a self-assessment of activity and accomplishments other than teaching (V. above) was submitted, is it included in the case? Self-statements may address research, professional activity, service, or contributions to diversity and equal opportunity.
VIII.	Sabbatical leave reports. If any sabbatical leaves have been were taken during the review period (check the candidate's personnel file to verify) has a copy are copies of the reports included with the case?
IX.	Outside Activity Reports (APM 025 Appendix C) Is a copy of the report for Has a report been completed for each academic year within the current review period included? Is the academic year clearly indicated? Is the form signed by the candidate and approved by the Department Chair(s)?
X.	Copies of publications. It is the responsibility of each faculty member to maintain copies of published research or other creative work and reviews. One set of publications for the review period should be forwarded with the case. Publications submitted with the case, along with teaching evaluations and other single copy items, will be returned to the department upon completion of the review. Have all items included in Part I of the bio-bib for the current review period been submitted, including In Press and Submitted items? Do all of the titles on the actual publications match those listed on the bio-bib? For tenure cases, have you included all publications? If any publications are missing from the file, is a note included noting which are missing and explaining why? For other career reviews (promotion to Professor, to Step VI, to Above Scale), are all publications since last review, and all or a representative sample of publications from the prior record included?
X.	Department Representative Nomination (see RB I-60) For promotions to tenure only, forward this memo directly to the Associate Vice Chancellor of Academic

Personnel, marked "Confidential". The memo is not part of the case.

I-50

WORDING FOR SOLICITATION LETTERS BY PROPOSED ACTION (Revised 02/13)

A. Appointment to Assistant Professor
is being considered for an appointment as an Assistant Professor in the Department of Appointment to Assistant Professor within the UC system is made in the expectation that the appointee will meet standards for a tenure appointment by the time a promotion decision is due. Recommendations for faculty appointments at this level must indicate clear evidence of potential excellence in both teaching and research.
B. Appointment or Promotion to Associate Professor
is being considered for (an appointment as/ promotion to) Associate Professor in the Department of Appointment (or promotion) to Associate Professor within the UC system includes tenure. The record of performance in (a) teaching, (b) research or other creative work, (c) professional activity, and (d) University and public service is carefully assessed. Reasonable flexibility is used in making personnel judgments, but flexibility does not entail the relaxation of high standards. Superior intellectual attainment, as evidenced both in teaching and in research or other creative achievement, is an indispensable qualification for appointment (promotion) to tenure positions.
C. Appointment to Professor I-V
is being considered for an appointment as Professor in the Department of The ranks of Associate Professor and Professor within the UC system are tenured. The record of performance in (a) teaching, (b) research or other creative work, (c) professional activity, and (d) University and public service is carefully assessed. A candidate for the rank of Professor is expected to have an accomplished record of research that is judged to be excellent by his or her peers within the larger discipline or field. Reasonable flexibility is used in making personnel judgments, but flexibility does not entail the relaxation of high standards. Superior intellectual attainment, as evidenced both in teaching and in research or other creative achievement, is an indispensable qualification for appointment to a Professor rank position.
D. <u>Promotion to Professor</u>
is being considered for promotion to Professor in the Department of Individuals under consideration for this rank have attained tenure at the Associate Professor rank. The record of performance in (a) teaching, (b) research or other creative work, (c) professional activity, and (d) University and public service is carefully assessed. A candidate for promotion to the rank of Professor is expected to have an accomplished record of research that is judged to be excellent by his or her peers within the larger discipline or field. Reasonable flexibility is used in making personnel judgments, but flexibility does not entail the relaxation of high standards. Superior intellectual attainment, as evidenced both in teaching and in research or other creative achievement, is an indispensable qualification for promotion to a Professor rank position.
E. Appointment at Professor VI- IX
is being considered for an appointment as Professor [specify step] in the Department of In the University of California, there are nine steps within the rank of Professor. The normal period of service is three years in each of the first five steps. Service at Professor, Step V, may be of indefinite duration. Appointment to Step VI, or higher, calls for evidence of highly distinguished scholarship, highly meritorious service, and evidence of excellent University teaching. In addition, great distinction, recognized nationally or internationally, in scholarly or creative achievement or in teaching is required for appointment at this step

F. Merit to Professor VI
is being considered for advancement to Professor [specify step] in the Department of In the University of California, there are nine steps within the rank of Professor. The normal period of service is three years in each of the first five steps. Service at Professor, Step V, may be of indefinite duration. Advancement to Step VI, or higher, involves an evaluation of the candidate's entire career and calls for evidence of sustained and continuing excellence in each of the following three categories: (1) scholarship or creative achievement, (2) University teaching, and (3) <i>University and public</i> service <i>and (4) professional activity</i> . In addition, great distinction, recognized nationally or internationally, in scholarly or creative achievement or in teaching is required for advancement to this step.
G. Appointment or Merit to Professor Above Scale
is being considered for (an appointment as/ advancement to) Professor Above Scale in the Department of In the University of California, there are nine steps within the rank of Professor (steps I-IX). Steps VI, VII, VIII, and IX are reserved for highly distinguished scholars. There is one further rank beyond Step IX; Above Scale. Above Scale is the highest rank attainable by a faculty member in the University of California system. (Appointment/advancement) to an Above Scale salary is reserved for the most highly distinguished faculty (1) whose work of sustained and continued excellence has attained national and international recognition, (2) whose teaching performance is excellent, and (3) whose University and public service is highly meritorious and (4) whose professional activity is judged to be excellent.
H. Sample Thank You Letter for Unsolicited Comments
Use the sample letter, modifying as follows:
[Opening remarks: e.g., Thank you for sending us your letter of recommendation regarding who is currently under consideration for an appointment in our department. I would like to inform you that
[Confidentiality paragraph]
I would appreciate if you would inform me whether, in light of our policies, we may proceed with the use of your letter in the personnel file or if you wish it to be destroyed. If you do not respond by the materials will be maintained in our files.
I . Sample Letter for Restricted Materials (Non-UC Placement Files)
Use the sample letter, modifying as follows:
We have received your letter of evaluation regarding who is currently under consideration for an appointment in our department. This letter was received as part of a placement file from which states that this material (not be made part of the individual personnel file/be returned to you after we have completed our use of it/be destroyed after we have completed our use of it/etc.) I am writing to inform you that we are unable to accept and use the material you sent with the constraint on its use that you have stated, and to explain why we are unable to do so.
Under University of California policy, evaluatory material about an individual who is (appointed to an academic position/being considered for promotion) becomes part of the individual's permanent personnel record. (In addition, we are required under applicable legal standards to retain in our files for at least two years documentary material that we have considered on all applicants for a position that has been filled.)
[Confidentiality paragraph here]
I would appreciate if you would inform me whether, in light of our policies, we may proceed to use the material from the placement file, or whether you wish us to destroy the materials without using them in the file. If you do not respond by the materials will be maintained in our files.

J. Appointment to Lecturer PSOE
is being considered for an appointment as a Lecturer with Potential Security of Employment in the Department of Appointment to Lecturer with Potential Security of Employment within the UC System requires clear evidence of potential excellence in teaching and promise of future growth. Research and creative activity, although not required for Lecturer with Potential Security of Employment positions, is also reviewed when available
K. Appointment or promotion to Lecturer SOE
is being considered for (an appointment as/ promotion to) Lecturer with Security of Employment in the Department of Appointment (or promotion) to Lecturer with Security of Employment within the UC System requires clear evidence of teaching ability of exceptional quality, and promise of future growth. Research and creative activity, although not required for Lecturer with Security of Employment positions, is also reviewed when available.
L. Appointment or promotion to Sr. Lecturer SOE
is being considered for (an appointment as/ promotion to) Sr. Lecturer with Security of Employment in the Department of Appointment/promotion to Senior Lecturer with Security of Employment within the UC System requires teaching ability of exceptional quality and evidence demonstrated, in terms appropriate to this type of appointment, that the candidate has reached the level of professional achievement required of a professor. Research and creative activity, although not required for Senior Lecturer with Security of Employment positions, is also reviewed when available.
M. Continuing Lecturer Excellence review
is being considered for review to be appointed as Lecturer, Continuing Appointment in the Department of Appointment beyond six years as a Lecturer within the UC system includes the right to a Continuing Appointment so long as the University determines that the instructional need exists and that the instructional performance of the lecturer is excellent. The record of performance in teaching is carefully assessed and the standard of excellence is an indispensable qualification for appointment beyond six years.
N. Continuing Lecturer promotion to Sr. Lecturer
is being considered for a promotion to Senior Lecturer, Continuing Appointment in the Department of Appointment beyond six years as a Lecturer within the UC system includes the right to a Continuing Appointment so long as the University determines that the instructional need exists and that the instructional performance of the lecturer is excellent. The record of performance in teaching is carefully assessed and the standard of excellence is an indispensable qualification for appointment beyond six years completed a review for Lecturer, Continuing Appointment in and is now being considered for promotion to the rank of Senior Lecturer, Continuing Appointment. Along with continued excellence in the area of teaching, promotion to the Senior rank requires service of exceptional value to the university. Service activities may include departmental or campus governance or activities that involve the candidate's professional expertise in a context outside the University's environment.
O. To Letter Writers from a Prior Review for Amendment or New Letter
Last year you were kind enough to provide an evaluation of Professor

DOCUMENTS TO BE SUBMITTED BY THE DEPARTMENT EXCELLENCE REVIEWS AND SUBSEQUENT MERIT REVIEWS

(Revised 10/10 03/13)

All personnel review cases are submitted via the on-line case processing system

I.	Departmental review committee letter of recommendation Accurate and analytical letters of recommendation from the departmental review committee are essential in the review process. See Red Binder II-10 for further detail of content of departmental recommendations ☐ Are the effective date and recommended salary clearly stated? ☐ Is the letter an accurate, extensive, and analytical representation of the case? ☐ Is the actual vote included (e.g. 10(yes)-0(no)-0(abstentions)-3(not voting))? Is there an indication of how many were eligible to vote?
	 If the case contains extramural letters, are letter writers identified only by coded list, with no identifying statements? Are all areas of review covered: ability in teaching, competence in the field, academic responsibility and other assigned duties? If there is a recommendation for an acceleration, are the reasons for the acceleration specifically stated? Is all relevant information from the Departmental letter accurately entered on the case up-load screen?
II.	Letters of evaluation solicited by the department (Excellence Review or Promotion only) Have all letters been coded, on all copies? If the letters were sent via email, is a copy of the email and any attachment included? Was the proper wording used in the solicitation letter (Red Binder II-10)? If different versions of either the letter or the materials went out, is a sample of each included? Is a Coded list of referees, along with a brief biography of each included with the case? Do the codes on the letters match the codes on the list and the codes used in the departmental letter? Does the list clearly indicate if the referees were candidate, department or jointly selected? Is a copy of the redacted letters given to the individual included?
III.	Complete CV ☐ Is the CV up to date?
IV.	Safeguard Statement. The candidate must sign an on-line A signed safeguard must be which will be forwarded with the departmental recommendation. If it is difficult or impossible to obtain this document, the Chairperson should explain the situation and indicate in what manner he/she has attempted to meet the requirements outlined in the form. ☐ Has the candidate signed the safeguard statements? The case may not be forwarded until the candidate has signed. ☐ If there are no confidential documents (e.g. external letters, minority opinion letter), box 6.D. should be checked. ☐ Are copies of everything the candidate has provided, or been provided, included with the case?
V.	Evaluation of the teaching record. At a minimum, two sources must be included in the case. ESCI summary sheets and scores for questions A and B are mandatory. Is the B&P printout, or similar listing of classes included in the case? On the B&P printout, or similar listing of classes, is it noted which classes have ESCI's included with the case? Has the second source of teaching been clearly identified on the coversheet? If a self-assessment of teaching was submitted, is it included with the case?
VI.	Other Materials submitted by the candidate Are all materials identified as candidate submitted? Were all materials considered and evaluated as part of the departmental review?

III-12 PROFESSIONAL RESEARCH SERIES

(Revised 08/12 *03/13*)

I. Definition

The titles in this series are given only to those who engage in independent research equivalent to that required for the Professor series. Individuals whose duties are defined as making significant and creative contributions to a research project, or to providing technical assistance to research activity should not be appointed in this series. For use of the Visiting prefix with this series, see Red Binder III-23.

II. Ranks and Steps

A.	Assistant Res	search	II – V (Steps V is considered a "special step")
B.	Associate Re	search	I – IV (Step IV is considered a "special step")
C.	Research	I –IX	

The normal time of service at each step within the Assistant and Associate rank is 2 years, except for service at the special steps of Assistant Researcher V and Associate Researcher IV (Red Binder I-4, II). Within the Researcher rank normal service at Steps I-IV is 3 years. Service at Step V and above may be for an indefinite time: however, normal service is 3 years at Steps V through VIII and 4 years at Step IX. Eligibility for normal advancement occurs after the normal time of service at each step. If not advanced in step at that time, the candidate will continue to be eligible each year until advancement in step occurs.

III. Appointment and Advancement Criteria

The candidate must possess a doctorate or its equivalent at the time of initial appointment. The candidate will be judged based on the following criteria:

- A. Research qualifications and accomplishments equivalent to those for the Professor series, including demonstrated continuous and effective engagement in independent and creative activity of high quality and significance.
- B. Professional competence and activity equivalent to those for the Professor series.
- C. University and/or public service at the Associate Researcher and Researcher ranks.

IV. Term of Appointment

- A. Service as Assistant Researcher is limited to eight years of service. Six months or more of service within any fiscal year, either paid or without salary, as an Assistant Researcher or Visiting Assistant Researcher counts towards the eight year limit.
- B. Appointments or reappointments may be for up to two years at a time at the Assistant Researcher and Associate Researcher level and for up to three years at a time at the Researcher level if guaranteed funding is available.

V. Compensation

- A. Individuals appointed to this series are compensated on the salary scales established for the Professional Research series on a fiscal year (11 months) basis. The Economics/ Engineering Professional Research salary scale will be used when either:
 - 1. The unit is an Engineering unit (departments and research units reporting to the Dean of Engineering) or the Department of Economics

or:

2. The unit is multi or interdisciplinary and includes both engineering or economics and other disciplinary activity (for example: CNSI, ICB, MATP). In this case two additional criteria

must be met: a) The individual's background and training is in engineering or economics, and b) The project with which the individual is associated is an engineering or economics project.

When option #2 is used, the justification for use of the Engineering scale must be clearly stated in the departmental appointment recommendation.

- B. Salaries are subject to range adjustment.
- C. Each source which provides compensation for service in this series must permit research.
- D. Off-scale salaries are allowed within the same limits and policies as ladder faculty off-scale salaries. (Red Binder I-8)

VI. Requests for Appointment, Reappointment, and Advancement

Appointment

Appointment cases are to be *submitted via the on-line case processing system*, prepared using the Temporary Academic Appointment Form Letter (Red Binder III-3) and *using* the checklist of documents to be submitted by the Chair for appointments (Red Binder III-7). Particular attention should be paid to sections N & O, which require justification demonstrating the equivalence of the requested position to the same level faculty position, and an analytical evaluation of the candidate and his or her accomplishments.

Reappointment

Reappointments are to be prepared using the Temporary Academic Appointment Form Letter (Red Binder III 3). The timing of the reappointment will be based on the original start date of the appointment and/or the availability of funding.

Advancement: Merit and Promotion

Advancement cases are to be submitted via the on-line case processing system prepared using the Research Title Review Form (Red Binder III-4) and using the checklists of documents to be submitted by the chair for research reviews (Red Binder III-9). Red Binder I-22, Departmental Checklist for Academic Advancement may also be used as a guideline for departmental review. All advancement actions are based on the individual's achievements. Normal advancement will occur after 2 years at step at the Assistant or Associate level and after 3 years at the Full Research level. Merit increases are based on the academic record since the time of last review while promotions are based on the career academic record. Any advancement requested prior to that time will be considered an acceleration and must be justified as such.

All merits and promotions will be effective July 1. Completed cases must be submitted to the Office of Research by **March 1**, preceding the effective date. Cases received after the due date will be returned to the Department and will not be processed. A missed deadline may not be used as justification for retroactivity in a future review.

Deferral will be automatic if a Researcher does not submit material by the departmental due date and no case is forwarded by the department, with the exception of mandatory reviews.

Appointees in the Research series must undergo a performance review at least once every five years, including an evaluation of the researcher's record in all review areas. This review may not be deferred. If the candidate does not turn in materials by the departmental due date, the department will conduct the review based on the materials available in the department as of the due date.

In cases where the final decision is a lesser advancement than recommended by the department, a reconsideration may be requested. Procedures outlined in Red Binder I-10 must be followed.

Chair/Director Letters of Recommendation

The Chair/Director's letter of recommendation for appointment or advancement should include an evaluation of the candidate's record in all review areas (see III Appointment and Advancement criteria, above). The evaluation is expected to meet the standards set forth in APM 310 which prescribes that candidates for appointment or advancement in the Research series have research qualifications equivalent to those of the corresponding ladder faculty rank. Each unit should establish set procedures for evaluation of Research appointments and advancements and development of the letter of recommendation. While a full review completed by a departmental committee knowledgeable of the candidate's field is preferred, in

cases where this is not appropriate, a review done solely by the Chair, Director or P.I. is acceptable. If a committee is not formed, an explanation should be provided in the letter of recommendation. Red Binder I-35 provides additional guidance on developing the letter of recommendation.

External Evaluation

External letters of evaluation will be required in cases of: appointment as Associate Researcher, appointment as Researcher, promotion to Associate Researcher, promotion to Researcher, merit to Researcher, Step VI and merit to Researcher Above Scale. A minimum of 4 letters must be included at the Associate level, a minimum of 6 at the Full Researcher level. In addition to the foregoing, recommendations for promotion or advancement to Researcher, Step VI must include at least 6 extramural evaluations from references. At least half of the letters submitted with the case should come from references chosen by the Department or Program independent of the candidate. Letters from faculty or researchers at other UC campuses are essential for appointment/ advancement to Research VI, preferably from individuals already at the senior ranks. Solicitations of extramural evaluations should not merely ask for opinions regarding the suitability of the candidate for promotion, but should invite analytical evaluations of the candidate's research with respect to quality and significance. Reviewing agencies reserve the right to request letters be solicited in any advancement case if it is determined that more information is necessary to support the proposed action.

In all cases of solicitation of outside letters, the sample letter for solicitation of extramural letters (Red Binder I-49) is to be used.

For promotion or appointment to Associate Researcher, the following wording should be inserted as appropriate: is being considered for (an appointment/promotion to) Associate Researcher in the (department/unit). Appointment (or promotion) to Associate Researcher within the UC system requires a research record equivalent to that of an Associate Professor. Superior intellectual attainment in research is an indispensable qualification for appointment or promotion to Associate Researcher. [Sample wording for evaluation request: e.g., I would greatly appreciate your evaluation of _____'s work.] For promotion or appointment to full Researcher, the following wording should be inserted as appropriate: __ is being considered for (an appointment/promotion to) Researcher in the (department/unit). Appointment (or promotion) to Researcher within the UC system requires a research record equivalent to that of a Professor. A candidate for this position is expected to have an accomplished record of research that is judged to be excellent by his or her peers within the larger discipline or field. [Sample wording for evaluation request: e.g., I would greatly appreciate your evaluation of _____'s work] For a merit advancement to Researcher, Step VI or appointment at Step VI or above, the following wording should be inserted as appropriate: is being considered for advancement to Researcher [specify step] in the (dept/unit). In the UC system there are 9 steps within the rank of Researcher. The normal period of service is three years in each of the first five steps. Service at Research, Step V, may be of indefinite duration. Advancement to Step VI will be granted on evidence of highly distinguished scholarship, highly meritorious service, and evidence of excellence in research, and in addition, great distinction recognized nationally or internationally, in research. [Sample wording for evaluation request: e.g., I would greatly appreciate your evaluation of 's work] For appointment as, or merit advancement to Researcher Above Scale, the following wording should be inserted as appropriate:

is being considered for (an appointment as/advancement to) Researcher Above

VII. Approval Authority

<u>Action</u> <u>Authority</u>

Asst appts, re-appts, merits

Assoc, Full appts

Assoc, Full, re-appts, merits

Promotions

Merit to Researcher VI or to Above Scale

Use of Engineering scale in non-Engineering unit

Vice Chancellor for Research AVC, Academic Personnel Vice Chancellor for Research AVC, Academic Personnel AVC, Academic Personnel AVC. Academic Personnel

III-14 PROJECT SCIENTIST SERIES

(Revised 08/12 *03/13*)

I. Definition

The titles in this series are given only to those who make significant and creative contributions to a research or creative project. Appointees may be ongoing members of a research team, or may contribute high-level skills to a specific project for a limited time. Demonstrated capacity for fully independent research or research leadership as required in the Researcher series are not required in this series. However, a broad range of knowledge and competency and a higher level of independence than appointees in the Specialist series are expected. See APM 311 for System Wide policy on Project Scientists. See Red Binder III-23 for procedures for Visiting appointments in this series.

II. Ranks and Steps

- A. Assistant Project Scientist I V (Steps V is considered a "special step")
- B. Associate Project Scientist I IV (Step IV is considered a "special step")
- C. Project Scientist I –IX

The normal time of service at each step within the Assistant and Associate rank is 2 years, except for service at the special steps of Assistant Project Scientist V and Associate Project Scientist IV (Red Binder I-4, II). Within the Project Scientist rank normal service at Steps I-IV is 3 years. Service at Step V and above may be for an indefinite time: however, normal service is 3 years at Steps V through VIII and 4 years at Step IX.

III. Appointment and Advancement Criteria

The candidate must possess a doctorate or its equivalent at the time of initial appointment. The candidate will be judged based on the following criteria:

- A. Demonstrated significant, original, and creative contributions to a research or creative program or project
- B. Professional competence and activity

University and public service are encouraged but not required.

IV. Term of Appointment

- A. Appointments or reappointments may be for up to two years at a time at the Assistant Project Scientist and Associate Project Scientist level and for up to three years at a time at the Project Scientist level if guaranteed funding is available.
- B. There are no limits on service at any level in this series.

V. Compensation

- A. Individuals appointed to this series are compensated on the salary scales established for the Project Scientist series on a fiscal year (11 months) basis. The Economics/Project Scientist salary scale will be used when either:
 - 1. The unit is an Engineering unit (departments and research units reporting to the Dean of Engineering) or the Department of Economics
 - 2. The unit is multi or interdisciplinary and includes both engineering or economics and other disciplinary activity (for example: CNSI, ICB, MATP). In this case two additional criteria must be met: a) The individual's background and training is in engineering or economics, and b) The project with which the individual is associated

is an engineering or economics project.

When option #2 is used, the justification for use of the Engineering scale must be clearly stated in the departmental appointment recommendation

- B. Salaries are subject to range adjustment.
- C. Each source which provides compensation for service in this series must permit research.
- D. Off-scale salaries are allowed within the same limits and policies as ladder faculty off-scale salaries. (Red Binder I-8)

VI. Requests for Appointment and Advancement

Appointment cases are to be prepared using the Temporary Academic Appointment Form Letter (Red Binder III 3). Particular attention should be paid to section N and O, which requires justification for the level of appointment and analytical evaluation of the candidate and his or her accomplishments.

Advancement cases are to be prepared using the Research Title Review Form (Red Binder III 4) and the checklist of documents to be submitted by the chair for research reviews (Red Binder III-9). All advancement actions are based on the individual's achievements. Normal advancement will occur after 2 years at step at the Assistant or Associate level and after 3 years at the Full Project Scientist level. Merit increases are based on the academic record since the time of last review while promotions are based on the career academic record. Any advancement requested prior to that time will be considered an acceleration and must be justified as such.

Chair/Director Letters of Recommendation

The Chair/Director's letter of recommendation for appointment or advancement should include an evaluation of the candidate's record in all review areas (see III Appointment and Advancement Criteria, above). Each unit should establish set procedures for evaluation of Project Scientist appointments and advancements and development of the letter of recommendation. While review done solely by the Director or PI is acceptable at the Assistant Project Scientist level, a fuller review, including input from other equal or higher ranking individuals in the unit is preferable for Associate Project Scientist and Project Scientist level actions. Red Binder I-35 provides additional guidance on developing the letter of recommendation.

External Evaluation

External letters of evaluation are desirable in cases of: appointment as Associate Project Scientist, appointment as Project Scientist, promotion to Associate Project Scientist, and promotion to Project Scientist. A minimum of four letters at the Associate level, and six at the Full Project Scientist level should be included if letters are solicited. Due to the nature of Project Scientist positions, it is possible that in some cases solicitation of external letters is inappropriate, or internal letters of evaluation are more helpful. In these cases, the decision to either not solicit or to solicit from internal sources should be clearly discussed in the departmental letter. Reviewing agencies reserve the right to request that letters be solicited in any advancement case if it is determined that more information is necessary to support the proposed action. When letters are solicited, the sample letter for solicitation of extramural evaluators (Red Binder I-49) should be used, with the following wording inserted as appropriate.

Appointment (or Promotion) to Associate Project Scientist/Project Scientist requires evaluation in the areas of: 1) Demonstrated significant, original, and creative contributions to a research or creative program or project, 2) Professional competence and activity.

VII. Approval Authority

<u>Action</u>	<u>Authority</u>
All actions	Vice Chancellor for Research

III-16 **SPECIALIST SERIES**(Revised 05/10/03/13)

I. Definition

The Specialist series is used for academic appointees who assist in research in specialized areas and who do not have any teaching responsibilities. See APM 330 for System Wide policy on Specialists.

II. Ranks and Steps

- A. Jr. Specialist I-II
- B. Assistant Specialist I III
- C. Associate Specialist I IV
- D. Specialist I V

III. Appointment Criteria

Specialist appointments may be made to provide research projects with special skills, experience, and knowledge. At the Junior and Assistant levels, the appointee enables research as part of a team. At the Associate and full level, the appointee provides considerable independent input into the planning and execution of research and may work under the direction of a member of the Project Scientist, Professional Research or Professorial series. A few individuals are appointed to the Specialist Series to provide specialized skills in support of research, rather than conducting research as the principle responsibility.

In judging a candidate for appointment or promotion to a position in this series, the following criteria are provided as guidelines and may be used flexibly where deemed necessary.

- 1. Performance in research in specialized areas.
- 2. Professional competence and activity.
- 3. University and public service

IV. Term of Appointment

- A. There are no limits on service at any level in this series.
- B. Appointments may be made for up to one year at a time.

V. Compensation

- A. Individuals appointed to this series are compensated on the salary scales established for the Specialist Series on a fiscal year (11 month) basis.
- B. Off-scale salaries are not allowable in the Specialist series.
- C. Salaries are subject to range adjustment.
- D. Each source that provides compensation for service in this series must permit research.

V. Advancement

Appointment cases are to be prepared using the *Temporary Academic Appointment Form Letter* and the Research appointment checklist (Red Binder III-7). Particular attention should be paid to sections *N and* O, which require *justification for the level of the appointment* and analytical evaluation of the candidate and his or her accomplishments.

Advancement cases are to be prepared using the Research Title Review Form (Red Binder III 4) and the checklist of documents to be submitted by the chair for research reviews (Red Binder III-9). All advancement actions are based on the individual's achievements. and the availability of funding. Normal

advancement will occur after one year at step at the Junior level, two years at step at the Assistant and Associate level and after three years the Full Specialist level. Merits are based on the academic record since the time of last review while promotions are based on the career academic record. Any advancement requested prior to that time will be considered an acceleration and must be justified as such.

Chair/Director Letters of Recommendation

The Chair/Director's letter of recommendation for merit or promotion should include an evaluation of the candidate's work and an evaluation of the candidate's contributions to the group effort, if relevant. In addition to the foregoing, recommendations for promotion must provide documentation of the scientific, technical, or otherwise creative contributions of the candidate (as contrasted to contributions to a group effort). Each unit should establish set procedures for evaluation of Specialist series appointments and advancements and development of the letter of recommendation. While review done solely by the Director or PI is acceptable, a fuller review, including input from other equal or higher ranking individuals in the unit is preferable.

External Evaluation

While extramural letters of evaluation are not required for appointment or promotion in the Specialist series they may, in some cases, be helpful in evaluating the candidate's record. When letters are solicited, the sample letter for solicitation of extramural evaluators (Red Binder I-49) should be used, with the following wording inserted as appropriate:

Appointment (or Promotion) to Associate Specialist/Specialist requires evaluation in the areas of: 1) research in a specialized area, 2) professional competence and activity, 3) university and public service.

Reviewing agencies reserve the right to request that letters be solicited in any advancement case if it is determined that more information is necessary to support the proposed action.

VI. Approval Authority

<u>Action</u> <u>Authority</u>

All actions Vice Chancellor for Research

III-17 POSTDOCTORAL SCHOLARS

(Revised 10/11 03/13)

I. Definition

Postdoctoral Scholar appointments are intended to provide a full-time training program of advanced academic preparation and research training under the mentorship of a faculty member (defined as ladder faculty or professional researcher). System-wide policies regarding Postdoctoral Scholars may be found in APM 390 and the Memorandum of Understanding (MOU) for the Postdoctoral Scholar unit.

II. Appointment Criteria

Appointment to the title requires a doctorate or its equivalent. Postdoctoral Scholars may be appointed into the following titles:

- A. Postdoctoral Scholar- Employee (3252)
 Used when payment for the appointment will be made via the University payroll system. Positive time appointment in PPS.
- B. Postdoctoral Scholar-Fellow (3253)
 Used when the Scholar has been awarded a fellowship or traineeship that will be paid through a
 University account. The appointment in PPS may be with salary or without salary (funds paid as a
 stipend) depending on the fund source.
- C. Postdoctoral Scholar- Paid Direct (3254)
 Used when the Scholar is paid a fellowship or traineeship directly by the granting agency. Appointed without salary in PPS.

The "Postdoctoral Scholar Classification" flowchart on the Graduate Division web site at http://www.graddiv.ucsb.edu/scholars/staff-resources.aspx may be helpful in determining if the candidate is appropriately appointed as a Postdoctoral Scholar, and if so, which of the Postdoctoral Scholar titles to use.

III. Appointment Process

Appointments and reappointments require submission of the completed and signed Postdoctoral Scholar Appointment Form (Red Binder III-19)

In addition, the following documents must be submitted:

Initial Appointments

- 1. Attachment A: Recruitment, Search and Hiring information
- 2. UCSB Biography form
- 3. An up to date curriculum vitae

Reappointments

1. Annual evaluation form

The complete packet should be submitted to the Graduate Division at least a month prior to the start date of the appointment.

Upon notification of approval from the Graduate Division of appointment or reappointment, the Department must provide the Postdoctoral Scholar with an offer letter using the template found at http://www.graddiv.ucsb.edu/scholars/staff-resources.aspx along with appropriate attachments.

The Postdoctoral Scholar must submit their written acceptance on or before the first day of employment. Upon receipt of the acceptance, the Department may enter the Postdoctoral Scholar into PPS.

IV. Term of Appointment

- A. Appointment must be made at 100% time. In special situations, exceptions may be granted by the Dean of the Graduate Division. Please note that if a Postdoctoral Scholar has an H-1B visa, an amendment to the H-1B must be filed reflecting the appointment percentage.
- B. Initial Appointments must be made for one year at a time. Reappointments will normally be for one year, but may be for less than one year under the following circumstances:
 - 1. Funding is available for less than an additional full year.
 - 2. The project will last less than an additional full year.
 - 3. Visa limitations
 - 4. At the request of the Postdoctoral Scholar, to "bridge" for a short period prior to other employment

The total duration, including postdoctoral service at other institutions, may not exceed five years.

V. Compensation

- A. All Postdoctoral Scholars must be paid at or higher than the minimum for their experience level, as indicated on the posted salary scale (Salary Scale 23.)** If an extramural granting agency will provide less than the minimum salary for the experience level, the faculty mentor must arrange additional funding prior to the beginning date of the appointment in order to provide the minimum salary.
 - ** Note that employees who employed prior to August 12, 2010 will be phased into new experience based scales in accord with the MOU.
- B. Postdoctoral Scholar-Fellows or Postdoctoral Scholar-Paid Directs may have their salary supplemented through the use of the Postdoctoral Scholar-Employee title.
- C. Movement to the next experience level pay rate must occur no later than the anniversary date of the original appointment. Postdoctoral Scholars who are already above the new experience rate must receive at least a 2% salary increase on the anniversary date of the original appointment. When the anniversary date occurs mid-appointment, the Postdoctoral Scholar Mid-appointment Salary Increase form (Red Binder III 20) is to be completed and submitted the Graduate Division for approval of the increase.
- D. Mid-year salary increases are allowed but do not negate the mandatory increase on the anniversary date.
- E. Salaries above the maximum of the salary scale require approval of the Graduate Dean.

VI. Leaves

Sick leave and personal time off are both recorded in full day increments. Approved absences of less than one full day do not require the use of personal time off or sick leave. Leave usages is to be tracked outside of the PPS system by the Department.

- A. Postdoctoral Scholars are eligible for 12 days of sick leave per twelve-month appointment period. All 12 days of leave are available for use effective the first day of the appointment. Any balance remaining at the end of an appointment period is to be carried forward to any subsequent Postdoctoral appointment or other University appointment that provides sick leave. A Postdoctoral Scholar who is reemployed after a separation with a break of less than six months will have sick leave reinstated in accord with article 22 of the contract.
- B. Postdoctoral Scholars are eligible for 24 days of personal time off per year. All 24 days of leave are available for use effective the first day of the appointment. Balances remaining at the end of an appointment do not carry forward to subsequent appointments. Time off for Postdoctoral Scholar-Fellow and Postdoctoral Scholar-Paid Direct appointees may be paid or unpaid, depending on the provisions of the funding agency agreement.

Postdoctoral Scholars are also eligible for unpaid leaves of absence as outlined in Article 13 of the MOU. Leaves of absence, other than use of personal time off or sick leave, require prior approval from the Dean of the Graduate Division.

VII. Reviews and evaluations

- A. Mentors must, within a reasonable time after the beginning of each appointment communicate to the Postdoctoral Scholar the mentor's research and progress expectations for the period of the appointment. The Postdoctoral Scholar may request that the expectations be provided in writing.
- B. Mentors shall conduct an annual written review of each Postdoctoral Scholar. A sample evaluation form is available at: http://www.graddiv.ucsb.edu/scholars/staff-resources.aspx. The evaluation form must be submitted with any request for reappointment, with a copy of the evaluation provided to the Postdoctoral Scholar upon request and a copy kept in the department personnel file. In addition, mentors and Postdoctoral Scholars must periodically engage in informal oral progress assessments.
- C. A Postdoctoral Scholar may elect to develop an Individual Development Plan (IDP) that identifies the Postdoctoral Scholar's research goals as well as professional development and career objects. The Postdoctoral Scholar's mentor should, upon request from the Postdoctoral Scholar, engage in the process of reviewing and discussing the IDP with the Postdoctoral Scholar.

VI. Layoff

Layoff may occur as a result of the loss of appropriate funding for the position prior to the stated end date of the appointment. A Postdoctoral Scholar will be given 30 calendar days notice of layoff. Pay in lieu of notice may be given. The Postdoctoral Scholar may request a written summary concerning unavailability of funds.

VII. Discipline and Dismissal

Discipline or dismissal may take place when, in the University's judgment, the Postdoctoral Scholar's performance or conduct merits such action. Dismissal is termination of the appointment, prior to the appointment end date based on conduct or performance such that continued employment is not justified. Discipline may take one of the following forms:

- A. Written warning informing the Postdoctoral Scholar of the nature of the problem, requirements for continuation of the appointment, and possible consequences if the problems are unresolved.
- B. Suspension from the training program, without pay, for a stated period of time. Unless otherwise stated, such suspension will include loss of other privileges such as parking, access to University property and library privileges.
- C. Dismissal from the Postdoctoral Scholar position. Mentors and Departmental staff are strongly encouraged to contact Academic Personnel or Labor Relations prior to initiating any disciplinary action.

VIII. Approval Authority

Action All actions Authority
Doop Grade

Dean, Graduate Division

Delete- to downloadable forms only III-19

POSTDOCTORAL SCHOLARS APPOINTMENT FORM

(Revised 06/11)

Date:		For Graduate Division Use Only:
Departmental Contact:		Received:
Name:		146661,668
Department: Extension:		
E-mail address:		EC:
Mail code:		
I. TYPE OF ACTION		
☐ Initial appointment Attach: UCSB Biography Form Updated CV Summary A	Reappointment Attach: Evaluation Form	☐ Modification Effective Dates:to Reason: ☐ Salary ☐ Change in Duties ☐ Home Department Change ☐ Other
II. ALL APPOINTMENTS	S	
A. Appointee information Postdoctoral Scholar name: E-mail: Department/Research Unit: Anticipated work location (build Name of faculty/researcher ment Appointment begin date: Appointment end date: Date PhD (or equivalent) conferr PhD received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of prior months service Brief description of anticipated received from Domestic Number of Prior Manual Prior	red (m/y): or ☐ Foreign institution (Dome as a Postdoctoral Scholar:	nestic includes Puerto Rico and the U.S. territories)
with the exception Postdoctoral Annual salary/fellowship: extern Annual salary/fellowship: univer Total salary/fellowship: all source	Scholars hired prior to June 1, 2 al sources sity sources: sees: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	experience rates for Postdoctoral Scholars: Table 24 2011 for whom transition guidelines apply.
NASA, DOE, Other Federal sour	cce, Institutional, state/local gove	vernment, U.S. source, Non-U.S. source)

C. Appointment type:

Jus	Initial appointment for less than More than five years have elapse The appointment is for less than Salary is over the maximum of t stification for each exception: Name Name	ed since the Ph.D. was granted (100% time.	Exceptions granted through year six only) Date Date
Jus	More than five years have elapse. The appointment is for less than Salary is over the maximum of the stification for each exception:	ed since the Ph.D. was granted (100% time. he scale.	
	More than five years have elapse. The appointment is for less than Salary is over the maximum of t	ed since the Ph.D. was granted (100% time.	exceptions granted through year six only)
	More than five years have elapse. The appointment is for less than Salary is over the maximum of t	ed since the Ph.D. was granted (100% time.	exceptions granted through year six only)
Ch	More than five years have elapse The appointment is for less than	ed since the Ph.D. was granted (100% time.	exceptions granted through year six only)
Ch	1.1		exceptions granted through year six only)
Ch			
	eck all that apply to this appoin	tment and provide justification	on for each below.
III.	EXCEPTIONS:		
Foi	r Reappointments only: The appointment is for less than Visa end date of Funding end date of Project end date of Postdoctoral Scholar has request	·	
		d a doctoral degree or foreign ed e is to provide an advanced acac a faculty mentor. ne.	quivalent within the past five years. lemic and research training opportunity to the
For	Check boxes to verify that the rany unchecked boxes in section	n "D" additional justification	
		Scholar-Paid Direct: Payment n in PPS.	nade directly by the granting agency to the
	Fellow plus supplement as I	Employee	
	according to the requirements of (funds paid as a stipend) depend100% Fellow		PPS may be with salary or without salary

Attachment A: Recruitment, Search and Hiring Process Information Required for all initial, new hires

Include a completed, original copy of this form in the hiring packet sent to the Graduate Division. A copy of this form must also be sent to the Office of Equal Opportunity (OEO), Phelps Hall, room 3217 (A), MC 2060.
Postdoctoral Scholar name: Department/Research Unit: Name of faculty/researcher mentor:
In order to provide the University, and federal and state funding agencies with accurate recruitment records, please complete the following:
Was an open search conducted? Yes or No
If no, how was this candidate selected: Area of specialty Former collaborations other, please explain:
If yes, please fill out the following:
Advertisement:
List publications, list-serves or other recruitment sources that were used:
Indicate which of the above-mentioned recruitment sources are addressed particularly to women and underrepresented populations:

Applicants:

List by rank order names of finalists who were interviewed. Place an asterisk by the name of applicant selected.

			Gender		Ethnicity					
	Names of Finalists	Male	Female	Unknown	White	African	Asian	American	Hispanic	Unknown
						American		Indian		
A.										
B.										
C.										
D.										
E										
F.										

If a minority or a woman was included among the finalists and was not selected, please explain why not:

POSTDOCTORAL SCHOLARS MID APPOINTMENT SALARY INCREASE

(10/11)

Date:	For Graduate Division Use Only:
Departmental Contact: Name:	Received:
Department: Extension: E-mail address: Mail code:	EC:
A. Appointee information	
Postdoctoral Scholar name: UCSB ID:	
	r:
Name of faculty/researcher mentor: Current appointment begin date: Current appointment end date: Anniversary Date: Number of prior months service as a Postdoctoral Scholar:	
B. Salary information	
Type of Increase: Annual anniversary date experience level increase Additional mid-year increase	
Total salary must be at or above the approved UC salary scale experience rate with the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the exception of Postdoctoral Scholars hired prior to June 1, 2011 for when the Postdoctoral Scholars hired prior to June 1, 2011 for when	
Current: Annual salary/fellowship: external sources*: \$ Annual salary/fellowship: university sources: \$ Total salary/fellowship: all sources: \$	
* External Funding source: (for example: DOE, Other Federal source, Institutional, state/local government, U.S. source	DOD, HHS, NIH, NSF, DOA, NASA, e, Non-U.S. source)
Proposed: Effective Date of increase:	
Annual salary/fellowship: external sources*:\$	
* External Funding source:	DOD, HHS, NIH, NSF, DOA, NASA,

<u>C.</u>	Appointment type:		
	Title Code 3253: Postdoctoral Scholar according to the requirements of the fe (funds paid as a stipend) depending on100% Fellow Fellow plus supplement as Employ	-Fellow. Payment mad llowship, appointment the fund source. //ee -Paid Direct: Payment	made via the University payroll system. de through a University fellowship account, in PPS may be with salary or without salary t made directly by the granting agency to the
PI	Name	Signature	Date
	nir/Director Name	Signature	

III-23 VISITING RESEARCH APPOINTMENTS

(Revised 04/08 03/13)

I. Definition

The Visiting prefix is used to designate one who:

- 1. Is appointed temporarily to perform the duties of the title to which the prefix is attached; and
- 2. Either has held, is on leave from, or is retired from an academic or research position at another educational institution; or whose research, creative activities or professional achievement makes a visiting appointment appropriate.

See APM 230 for System Wide policy on Visiting titles.

II. Appointment Criteria

The Visiting prefix may be used with titles in the Professional Research series or the Project Scientist series. When the title with the Visiting prefix is assigned to an individual on leave or retired from another institution, the title will usually be the same as the individual's title at the home educational institution.

The criteria for evaluation shall be the same as for the corresponding regular title. Because the appointment is temporary, reasonable flexibility may be employed in the application of these criteria. Care should be taken to inform the appointee of the provisions of IV below.

III. Term of Appointment

Each appointment or reappointment with a Visiting prefix shall not exceed one year. The total period of consecutive service shall not exceed two years.

If the appointee is later considered for transfer to a corresponding appointment in the regular series, the proposal for such transfer shall be treated as a new appointment subject to full customary review.

IV. Compensation

Appointments may be made on a paid or without salary basis. For paid appointments the salary for a visiting position is negotiated. While the salary does not have to be on-scale on the corresponding regular series scale, the salary may not be below the minimum rate for the rank. For example, a Visiting Researcher may not be paid below the Researcher Step I rate. Because these salaries are negotiated on an individual basis, they are not subject to range adjustments. For travel expense reimbursement, see APM 230-20h.

When an individual is paid an academic- year salary at their home institution and a visiting researcher appointment is proposed, the following formula is used to convert the salary:

Salary at home institution x 1.16 = salary for fiscal- year visiting appointment

Visiting appointments may also be made without salary. See VIII below for procedures relative to without salary research appointments

V. Appointment process

Requests for salaried appointment in the Visiting Researcher series or Visiting Project Scientist series should be prepared using the Temporary Academic Appointment Form Letter (Red Binder III-3). A UCSB Biography form and a CV must also be submitted.

Requests for without salary appointments may be made using the Without Salary Visiting Research Form letter (VIII, below).

VI. Restrictions

Neither tenure nor security of employment is acquired, although eligible service as a Visiting Assistant Researcher will count towards the University's eight-year limit (APM 133).

VII.	Approval	Authority
------	----------	-----------

Action Authority

All actions Vice Chancellor for Research

VIII. With out Salary Visiting Research Form Letter

For research appointments that are without salary and do not require a payroll appointment be processed (Red Binder VI-21), submit this letter along with a signed Patent Acknowledgment to the Vice Chancellor for Research.

This letter will provide sufficient justification for Workers Compensation claims and will establish eligibility for library, parking and UCSBnetID based privileges. The Departmental Directory Editor should be given a copy of the letter in order to facilitate the UCSBnetID process.

Date	
TO:	Vice Chancellor for Research
FROM:	Department Chair/Director
RE:	Without Salary Academic Research Visitor
Name of visitor:_	
Phone:_	e-mail:
Dates of visit:	(one year maximum)
Working title, if a	pplicable:
Department/ORU	: <u> </u>
Reason for visit:	
	ded:
Sponsoring Facul	ty member:
	Phone:e-mail:
As appropriate, c	ontinue with:
regulations but w	may be reimbursed for travel and living expenses consistent with University ill not receive any salary from UCSB.

The department also plans to pay for his/her parking permit while he/she is on campus.

III-3

TEMPORARY ACADEMIC RESEARCH APPOINTMENT FORM LETTER

(Revised 06/11 *1/13*)

Admini	Contact Info: (name, extension, e-mail address) Administrative comments: (Note change of title/series, sharing appointment with other unit(s), or any other information of importance to the administrative review.)					
Date						
To:	(Approp	oriate -Vice Chancellor <i>for Research</i>)				
From:						
RE:	Nev	w appointment**ReappointmentModification				
**New	<mark>appointm</mark>	ents for the Research series are to be processed via the on-line case processing system				
I.	ALL AI	PPOINTMENTS				
	A.	Name of proposed appointee:				
	B.	Title:				
	C.	Step:Regular salary scaleEngineering Scale				
	D.	Annual Salary:				
	E.	Source of funding:				
	F.	Percent of time:				
	G.	Begin date:				
	H.	End date:				
	I.	Space assignment:				
	J.	Search information (check one):				
		Academic Recruitment Packet				
		Packet attached				
		Packet submitted with prior year appointment/reappointment				
		Exempt from search due to:				
		Exceptions to open recruitment: (Attached memo with OEOSH/TC recommendation)				
	K.	Description of duties:				
	L.	Exceptions to policy requested				
		Near relative				
		Other (explain):				
II.		L APPOINTMENTS:				
	M.	Education and UCSB Employment History				
		Not currently registered as a UCSB graduate student (including on leave or with an open				
		degree objective)				
		Highest degree earned:				
		Date:				
		Institution:				
		(if Ph.D. needed for appointment level and not earned, complete section L)				
		Currently employed at UCSB?				
		No				
		Yes. Current payroll title:				
		End date of current appointment:				
		Current department:				
		Reason for change of title:				

N.

Justification for level of appointment:

O. Analytical evaluation of the academic, professional qualifications and experience, especially past research record and professional accomplishments:

THE FOLLOWING INFORMATION MUST BE GIVEN TO ALL TEMPORARY RESEARCH APPOINTEES:

This is a temporary appointment and any renewal or extension is dependent upon programmatic needs, availability of funding and satisfactory performance. As with any temporary appointment there is no guarantee or obligation on the part of the University for renewal or extension.

The Federal Immigration Reform and Control Act of 1986 requires employers to verify the work-eligibility prior to actual employment. Upon acceptance of this offer, the Department Chair will forward employment forms, the Employment Eligibility Verification form (I-9), and instructions for their completion. If you are assigned to perform substantial work under certain federal contracts/subcontracts during your employment with the University, the University will need to confirm your eligibility to work in the United States through E-Verify. Should you have questions, please contact the department's office manager.

To downloadable form only

III-4

RESEARCH TITLE REVIEW FORM

(Revised 10/10)

Research series reviews are to be processed via the on-line case processing system

For all other series, attach this form as cover sheet to departmental letter.

Contact information: name, extension, e-mail

Copies of publications as required

Other: List

Copy of redacted materials provided to the candidate, if any

Administrative comments: Note change of Title/series, shared appointment, or other information of importance Name ____ Department _____ PROPOSED STATUS PRESENT STATUS Rank and Step_____ Rank and Step_____ Proposed Salary____ Current Salary_____ O/S Supplement:______Years at Rank______Years at Step______ O/S Supplement:_____ Effective Date____ Departmental vote, if taken, and statement of review process: CHECK ONE: Check as appropriate: ____On time merit (advancement within rank) ____Promotion _____Acceleration (including addition of off-scale) _____Mandatory Review To Researcher VI To or within Researcher Above Scale _Special Step (Asst. V; Assoc. IV) Deceleration Indicate with a check mark documents submitted. Include explanation for any missing documents. Signed Safeguard Statement Completed Bio-bibliographical Update Extramural Letters if proposed action is a promotion: total # of letters solicited ____; # suggested by candidate____ Sample Solicitation Letter: List of Referees, including brief biography and indication who nominated referees

III-7

DOCUMENTS TO BE SUBMITTED BY THE CHAIR RESEARCH APPOINTMENTS

(Revised 10/10 03/13)

Research series appointments are to be submitted via the on-line case processing system.

For all other series, submit the original of each document, along with one set of publications.

I.	Temporary Academic Appointment Form letter (RB-III-3)
	Accurate and analytical letters of recommendation from the department are essential in the review process.
	See Red Binder I-35 for further detail of content of departmental recommendations
	Are the dates of the appointment, rank and step all clearly stated?
	☐ Is the recommended salary on the published salary scale?
	If a request is being made to use the Engineering scale in a non-Engineering unit (RB III-12 V, A, 2) is appropriate justification provided?
	☐ Is the off-scale supplement correct (if applicable), per off-scale general policies (RB I-8)?
	Does section "N" provide thorough justification for the level of appointment requested?
	Is section "O" an accurate, extensive, and analytical representation of the candidate's qualifications?
	If the case contains extramural letters, are letter writers identified only by coded list, with no
	identifying statements?
	, ,
II.	Extramural letters of evaluation and list of evaluators for appointment at the Associate and full level as required (Red Binder I-49)
	Extramural Letters
	Are the required number of letters included, including letters from UC or UC familiar referees when appropriate (RB III-12, III-14, III-16)
	Are at least half of the letters from references chosen by the Chair/Dept independent of the candidate?
	Have all letters been coded, on all copies?
	If the letters were sent via email, is a copy of the email and any attachment included?
	Sample Solicitation Letter(s) and/or thank you letter(s) for unsolicited letters Was the proper wording used in the letter (RB I-49 to I-50, III-12, III-14, III-16) Is a list of all informational items sent to referees (e.g. CV, Bio-Bib, publications sent, etc, per RB I-46 VI) included? Is a copy of each item included as either part of the case or a one-of-a-kind item?
	☐ If different versions of either the letter or the materials went out, is a sample of each included?
	List of Referees, including brief Biography and indicating who selected referees Do the codes on the letters match the codes on the list and the codes used in the departmental letter? Does the list clearly indicate if the referees were candidate, department or jointly selected? Are the names of everyone who was asked to write included? For those who did not respond is a reason for no response listed?
III.	Complete CV and UCSB Academic biography form.
	☐ Is the CV up to date?
	☐ Is the UCSB Academic biography form complete, signed and dated?
IV.	Copies of publications
1 7 .	Has a representative sampling of publications been submitted?
V.	Recruitment Packet (original only) ☐ If required by Red Binder VII-I, III has the Academic Recruitment Packet been included?

Note: The Procedural Safeguard Statement is <u>not</u> used for new appointments. However, candidates for appointment, once appointed, do have the right to inspect non-confidential documents in their files and to have a redacted copy of the confidential academic review records contained in the personnel review file received pursuant to APM 220-80-i.

III-9

DOCUMENTS TO BE SUBMITTED BY THE CHAIR RESEARCH REVIEWS (Revised 10/11 03/13)

Research series appointments are to be submitted via the on-line case processing system. For all other series, submit the original of each document and one set of publications.

I.	Research little Review Form (see Red Binder III-4) or on-line upload screen
	Are the listed 'current' and 'proposed' salary rates the total salary rate, inclusive of any off-scale
	supplement? If the salary is off-scale or above scale is it rounded to the nearest \$100?
	Is the off-scale supplement correct (if applicable), per off-scale general policies (RB I-8)?
	Is the actual vote included (e.g. 10(yes)-0(no)-0(abstentions)-3(not voting))? Is there an indication of
	how many were eligible to vote?
	☐ If no vote was taken, is the review procedure (i.e., committee, chair/director review) explained? ☐ Have the appropriate boxes been checked on the form, and are all items indicated as included in the case?
II.	Departmental letter of recommendation
	Accurate and analytical letters of recommendation from the department are essential in the review process.
	See Red Binder I-35 for further detail of content of departmental recommendations
	For All Cases:
	☐ Is the letter signed and dated?☐ Is the letter an accurate, extensive, and analytical representation of the case?
	Are all areas of review covered: research; professional activity; and, university and public service as appropriate?
	in appropriate: If there is a recommendation for an acceleration, are the reasons for the acceleration specifically stated:
	In the case of a negative departmental recommendation, is the basis of the recommendation clearly documented?
	For Career Reviews:
	If the case contains extramural letters, letter writers identified only by coded list, with no identifying
	statements?
	Does the letter provide an overview of the career accomplishments as well as analysis of the achievements within the most recent review period?
III.	Chair's Separate Confidential Letter (optional)
	See Red Binder I-35 for further information.
	☐ Is the letter clearly marked "Chair's Separate Confidential"?
IV.	Safeguard Statement (RB III-5)
	For Research series reviews the candidate must sign an on-line safeguard. For other series, a hard-copy
	version must be signed. A signed safeguard must be forwarded with each departmental recommendation.
	If it is difficult or impossible to obtain this document, the Chairperson should explain the situation and
	indicate in what manner he/she has attempted to meet the requirements outlined in the form.
	Is it signed and dated?
	If the candidate is in multiple departments, is a safeguard statement included for each department?
	If there are no confidential documents (e.g. external letters, minority opinion report), the appropriate box under #5 should be checked.
	Are copies of everything the candidate has provided, or been provided, included with the case (e.g.
	redacted letters, list of potential evaluators)?
V.	Bio-bibliographical Update, following format in Red Binder I-28 (excluding teaching section).
	☐ Is it in the proper format?
	Is the Research section a cumulative list of publications (or creative activities) with a line drawn
	separating all new items from where the bio-bib from the last review case had ended?
	Are the numbers the same as in the previously submitted bio-bib, and have items previously listed as
	"In Press", "Submitted" been accounted for?
	☐ Are all items, including "In Press", "Submitted", and "In Progress" properly numbered? ☐ Are publications identified as "refereed" when appropriate?
	Are publications identified as refereed when appropriate?

☐ If sections other than Research are cumulative, are lines drawn showing what is new since the last successful review?
Extramural letters of evaluation and list of evaluators in <u>career reviews</u> (promotion to the Associate and full level as appropriate, advancement to Researcher Step VI or Above Scale). (Red Binder I-49, III-12, III-14, III-16) Extramural Letters
Are the required number of letters included, including letters from UC or UC familiar referees when appropriate (RB III-12, III-14, III-16)? Are at least half of the letters from references chosen by the Chair/Dept independent of the candidate? Have all letters been coded? Are the codes also on the copies and the redacted versions? If the letters were sent via email, is a copy of the email and any attachment included? If redacted copies of the letters were provided to the candidate, is a copy included (one copy only), and did he/she check box 6A on the Procedural Safeguards Statement?
Sample Solicitation Letter(s)and/or Thank you letter(s) for unsolicited letters ☐ Was the proper wording used in the letter (RB I-49 to I-50, III-12, III-14, III-16)? ☐ Is a list of all informational items sent to referees (e.g. CV, bio-bib, publications sent, etc, per RB I-46-VI) included? Is a copy of each item included as either part of the case or a one-of-a-kind item? ☐ If different versions of the letters or materials went out, is a sample of each included?
List of Referees, including brief Biography and indicating who selected referees Do the codes on the letters match the codes on the list and the codes used in the departmental letter? Does the list clearly indicate if the referees were candidate, department or jointly selected? Are the names of everyone who was asked to write included? For those who did not respond is a reason for no response listed?
Copies of publications. It is the responsibility of each candidate to maintain copies of published research or other creative work and reviews. One set of publications for the review period should be forwarded with the case. Publications submitted with the case, along with other single copy items, will be returned to the department upon completion of the review. Have all items included in Part I of the bio-bib for the current review period been submitted, including In Press and Submitted items? Do all of the titles on the actual publications match those listed on the bio-bib? For promotion to the Associate level, are all publications included? If any publications are missing from the file, is a note included noting which are missing and explaining why? For other career reviews (promotion to Full, advancement to Researcher to Step VI or Above Scale), are all publications since last review, and all or a representative sample of publications from the prior record included?

IV-2

EMPLOYMENT LIMITS DURING MONTHS THAT INCLUDE INTER-QUARTER AND SUMMER PERIODS FOR REGISTERED GRADUATE STUDENTS 2013-14

(Revised 04/13 03/13)

The following chart indicates the number of hours or time factors which may be reported during those months which include inter-quarter of off-quarter period without exceeding the permissible total employment computed at 50% for academic quarter service and 100% for inter-quarter or summer service:

Pay Basis During Academic Quarter	<u>Month</u>	Period at 50%	Period at 100%	Maximum which may be reported for the month: <u>Hours Percent</u>
11 month GSR	December	12/1/13 thru 12/13/13	12/14/13 thru 12/31/13	136 .7727*
	January	1/6/14 thru 1/31/14	1/1/14 thru 1/5/14	104 .5652 **
	March	3/1/14 thru 3/21/14, and 3/31/14	3/22/14 thru 3/31/14	104 .6190***
	June	6/1/14 thru 6/13/14	6/14/14 thru 6/30/14	128 .7619
Pay Basis During Academic Quarter	<u>Month</u>		Period during which employment beyond 50% may occur	Maximum Additional time reported beyond 50% for the month: Hours Percent
9 month (TA or Associate)	December		12/14/13 thru 12/31/13	48 .2727*
	January		1/1/14 thru 1/5/14	.0652**
	March		3/22/14 thru 3/30/14	20 .1190***
	June		6/14/14 thru 6/30/14	44 .2619

^{*}includes December 24, 25, and 31 holidays

^{**}includes January 1 holiday

^{**} includes March 29 holiday

IV-8 **READER** (Revised 08/12/03/13)

The policies on the use of the Reader title are set forth in APM 420 and the Memorandum of Understanding between the University and the UAW. At UCSB, the application of this policy is outlined in the following:

I. Definition

A Reader will normally perform such duties as grading student papers and exams. A reader will not be given responsibilities normally assigned to a Teaching Assistant or Associate.

II. Appointment Criteria

Readers will usually be graduate students; however, qualified undergraduates or non-students may be employed to meet special needs. Readers are subject to the provisions of the Memorandum of Understanding regardless of student status. Readers will be paid on an hourly basis according to the published salary scales.

Graduate Student Readers must maintain at least a 3.0 GPA.

Title code 2850 (Reader- Gship) is to be used for graduate student appointments.

Title code 2851 (Reader- non-Ghip) is to be used for undergraduate appointments.

Title code **2500** (**Reader-non-student**) is to be used for non-student appointments.

III. Conditions of Employment

The total combined appointments of a Reader who is a registered student may not exceed 50% time.

IV. Terms of Employment

Reader appointments of 100 hours or more in a quarter count towards the limitation on Service (Red Binder IV-1.)

- A. Graduate Student Readers must work a minimum of 100 hours during a quarter in order to be eligible for the applicable benefits.
- B. Appointees shall be notified in writing of their appointment. The written notice of appointment shall include all information required by Article 2 of the MOU as well as appropriate supplemental documentation. Sample letters are available on the Academic Personnel web site at: http://ap.ucsb.edu/employment/academic.student.employee.positions/

V. Approval authority

Action Authority

All Actions Department Chair (post-audit of graduate student appointments by Graduate

Division)

IV- 10 GRADUATE STUDENT RESEARCHER

(Revised 08/12 *03/13*)

I. Definition

A Graduate Student Researcher is a registered UC graduate student who assists faculty members with scholarly research. Graduate Student Researchers are selected for high achievement and promise as creative scholars; they may collaborate in the publication of research results as determined by supervising faculty members. Graduate Student Researchers may not be assigned teaching, administrative or general assistance duties.

II. Appointment Criteria

The criteria for appointment to each of the six-steps listed below are provided as guidelines for departments. Departments may make appointments at higher or lower steps as long as all GSRs in the department are treated consistently. In the absence of departmental step criteria, the following serve as guidelines for appointments to the various steps:

Step I	Pre-Masters degree, with no previous RA/GSR experience.
Step II	One year's graduate work completed
Step III	Post-Masters degree, or completion of at least two academic years of full-time graduate degree work at UCSB
Step IV	Post-Masters degree plus completion of at least one year RA/GSR
Step V	Advancement to doctoral candidacy
Step VI-X	Advancement to doctoral candidacy plus at least two years RA/GSR experience

The appointee to this title must hold a BA/BS degree, must be a full-time registered graduate student, and must have a grade point average of 3.0 or above.

Appointment should be made using the following titles and title codes:

Title code **3276** (**Graduate Student Researcher- Partial Fee Remission**): single or multiple GSR appointments that when combined total *100-139 hours* (up to 25%- 34% in GSFR.)

Title code **3284** (**Graduate Student Researcher- Full Tuition and Full Fee Remission**): single or multiple GSR appointments that when combined total *140 hours or more* (35% or higher in GSFR.)

Title code 3266 (Graduate Student Researcher- No Remission): Appointments during the summer.

III. Term of Appointment

Employment is limited to a maximum of 50% time, either in graduate student researcher positions alone, or in combination with any other appointment at the University. (100% employment is permissible during off-quarter periods and during summer break.)

Department chairs may approve exceptions up to 75% time. Employment beyond 75% must be approved by the Dean of the Graduate Division.

An appointment to this title may be for a period of one year or less and is self-terminating. The

employee must be informed of the following:

"This appointment is contingent on the appointee being a registered graduate student in good standing for the duration of the appointment".

IV. Process for Appointment

Departments are encouraged to provide the GSR with a letter from the Department Chair that includes, but is not limited to: employment title, begin and end dates, rate of pay, percentage time of appointment, and self-termination language. A copy of the letter should be placed in the employee's personnel file.

Each source which provides compensation for service in this title must permit research.

V. Approval Authority

<u>Action</u> <u>Authority</u>

All normal actions Department Chair

Exceptions:

Employment up to Department Chair

75% time

Employment in Department Chair

quarters 13-15

All other exceptions Prior approval from Dean, Graduate Division

DOCUMENTS TO BE SUBMITTED BY THE CHAIR ACADEMIC COORDINATORS (Revised 10/10 03/13)

All appointments and advancements are to be submitted via the on-line case processing system. Reappointments are to be submitted on paper.

APPOI	NTMENTS .
I.	 NTMENTS Departmental letter of recommendation Accurate and analytical letters of recommendation from the department are essential in the review process. See Red Binder I-35 for further detail of content of departmental recommendations: ☐ Are the dates of the appointment, rank and step all clearly stated? ☐ Is the recommended salary on the published salary scale?
II.	Complete CV and UCSB Academic biography form ☐ Is the CV up to date? ☐ Is the UCSB Academic biography form complete, signed and dated?
III.	Job Description ☐ Does the job description addressed program scope and complexity, degree of independence, budgetary responsibility, level of professional accomplishment required and scope of impact on the campus mission (See APM 375, Appendix A)?
IV.	Copies of other supportive documentation ☐ Has a representative sampling of supporting documentation been submitted?
V.	Affirmative Action Summary. (original only) Has the Recruitment Packet been completed, signed, and approved by the Office of Equal Opportunity? If an exception to open recruitment is being requested, has it been approved by the Office of Equal Opportunity?
appointr	The Procedural Safeguard Statement is <u>not</u> used for new appointments. However, candidates for ment, once appointed, do have the right to inspect non-confidential documents in their files and to have a d copy of the confidential academic review records contained in the personnel review file received pursuant 220-80-i.
REAPP I.	Departmental letter of recommendation Accurate and analytical letters of recommendation from the department are essential in the review process. See Red Binder I-35 for further detail of content of departmental recommendations: Are the dates of the appointment, rank and step all clearly stated? Is the recommended salary on the published salary scale?
II.	Job Description Is an updated job description included if there have been changes since the last review? If there have not been changes in the job description, does the departmental letter state that fact?
III.	Recruitment Packet (original only) If required by Red Binder VII-I, III has the Academic Recruitment Packet been included?
MEDIT	S AND PROMOTIONS
I.	Departmental letter of recommendation
_	Accurate and analytical letters of recommendation from the department are essential in the review process. See Red Binder I-35 for further detail of content of departmental recommendations: Is the letter signed and dated?
	☐ Is the letter signed and dated?☐ Is the letter an accurate, extensive, and analytical representation of the case?☐ If there is a recommendation for an acceleration, are the reasons for the acceleration specifically stated?☐ In the case of a negative departmental recommendation, is the basis of the recommendation clearly documented?

II.	Updated CV or Bio-bib, following format in Red Binder I-28 ☐ Is the CV up to date? ☐ Is the Bio-Bib in the proper format? ☐ Is the Research section a cumulative list of publications (or creative activities) with a line drawn separating all new items from where the bio-bib from the last review case had ended? ☐ Are the numbers the same as in the previously submitted bio-bib, and have items previously listed a "In Press", "Submitted" been accounted for? ☐ Are all items, including "In Press", "Submitted", and "In Progress" properly numbered? ☐ If sections other than Research are cumulative, are lines drawn showing what is new since the last successful review?
III.	Job Description Is an updated job description included if there have been changes since the last review? If there have not been changes in the job description, does the departmental letter state that fact?
IV.	Safeguard Statement (RB III-5). The candidate must sign an on-line A signed safeguard must be which will be forwarded with the departmental recommendation. If it is difficult or impossible to obtain this document, the Chairperson should explain the situation and indicate in what manner he/she has attempted to meet the requirements outlined in the form.
	Has the candidate signed the safeguard statements? The case may not be forwarded until the candidate has signed. Is it signed and dated? If the candidate is in multiple departments, is a safeguard statement included for each department? If there are confidential documents (e.g. letters of evaluation), the appropriate box under #5 and #6 should be checked. Are copies of everything the candidate has provided, or been provided, included with the case (e.g. redacted letters, list of potential evaluators)?
V.	Copies of supportive documentation ☐ Has a representative sampling of supportive documentation been submitted?

☐ Is all relevant information from the Departmental letter accurately entered on the case up-load screen?

VI-9 PAY & SERVICE PERIODS FOR 2013-4

(Revised 04/12 03/13)

9-MONTH FACULTY TEACHING THE ENTIRE ACADEMIC YEAR (or on leave for any portion) NOTE: Monthly salary equals 1/12th of annual

Quarter	Actual Service Period	Pay Period	Checks Issued
Fall	09/22/13 - 12/13/13	07/01/13 - 10/31/13	08/01/13 08/30/13 10/01/13 11/01/13
Winter	01/06/14 - 03/21/14	11/01/13- 02/28/14	11/29/13 01/02/14 01/31/14 02/28/14
Spring	03/31/14 - 06/13/14	03/01/14 - 06/30/14	04/01/14 05/01/14 05/30/14 07/01/14

9-MONTH TEMPORARY ACADEMICS TEACHING LESS THAN 3 FULL QUARTERS AND ALL REGISTERED GRADUATE STUDENTS *IN TEACHING TITLES*NOTE: Monthly salary equals 1/9th of annual

Quarter	Actual Service Period	Pay Period	Checks Issued
Fall	09/22/13 - 12/13/13	10/01/13 - 12/31/13	11/01/13 11/29/13 01/02/14
Winter	01/06/14 - 03/21/14	01/01/14-03/31/14	01/31/14 02/28/14 04/01/14
Spring	03/31/14 - 06/13/14	04/01/14-06/30/14	05/01/14 05/30/14 07/01/14

NOTE: The pay per quarter is the same in both cases. The monthly checks for persons paid in four rather than three installments per quarter will be smaller, but the total amount paid will be the same. The annual amount is the same -- the amount per month is different.

VI-10 ADDITIONAL COMPENSATION

(Revised 04/12) *03/13*)

General Policies
Reference: APM 660

Additional compensation is any compensation, paid to an academic appointee by the University in excess of their full-time salary. The term "University" includes all campuses within the UC system. The term "additional compensation" refers only to compensation paid through the University payroll system and is not used to refer to compensation for employment outside of the University.

On this campus—Additional compensation during the Summer quarter is allowed for academic appointees paid on a 9/12 basis. This is possible because the individual works for the University from September through June, but receives 12 paychecks spread over the year. If they do additional work for the University during the Summer, they can be paid additional money. They will continue to receive their regular pay as well as the additional compensation. All ladder rank faculty, as well as those in the Visiting Professors, Adjunct Professors, and Lecturer SOE series are eligible to earn additional compensation. Non-Senate faculty (Lecturer, Supervisor of Teacher Education, etc.) may also earn additional compensation subject to Article 37 of the Memorandum of Understanding. Additional compensation payments for research activities are made at the 1/9th rate based on the annual salary at the time of the activity. Additional Compensation payments for Summer Session teaching are made on a flat rate basis. The total additional compensation during the summer may not exceed the equivalent of 3/9ths of the faculty member's annual salary.

1/9th may or may not be equal to one month, depending on the type of payment and calculation method used.

Additional compensation <u>during the academic year</u> is allowed only for duties not directly related to the individual's recognized University duties. Examples of this include department chair stipends, Extension teaching, lectures given on other UC campuses and faculty consulting. The following University activities may be sources of additional compensation. (The correct DOS code or form of payment is listed in bold for each type of service).

Type of service	<u>Summer</u>	Academic Year
Summer Session Teaching (SSC)	allowed	not allowed
University Extension and Off-Campus Studies teaching (UNX)	allowed Subject to APM 025 limits	Subject to APM 025 limits
Faculty consultant services (FCA)	allowed	allowed
Lectures and similar services at other than home campus (Intercampus one time payment form)	allowed	allowed up to \$1,500 per event to a total of 10% of the annual salary
Extramurally funded research (ACR summer, REG academic year)	allowed	allowed only as release time
Fellowship or other University awards (ACM summer, LWS academic year)	allowed	allowed only as research leave
Department Chair Stipends (STP)	allowed	allowed

Other than the above listed types of service, Academic appointees may not be employed beyond 100% except in rare and unusual circumstance. Such requests must have prior approval from the Associate Vice Chancellor for Academic Personnel and from Human Resources if a staff position is also involved.

Additional compensation for the summer period is calculated using one of two calculation methods. the "Daily Factors" (19-day Chart) or the "Partial Month Payment" Chart (Red Binder VI-12). These chart sare is used to

determine the number of summer days that will be used to make the payments. Each day during the summer can only be used once and the total percent time for each day may not exceed 100%. See Red Binder VI 12 for Chart #1 and Red Binder VI 13 for Chart #2.

Charts and PPS codes

Source of Reimbursement	<u>Chart</u>	<u>Fixed/Variable code</u>	<u>Time code</u>
Extramural and other	-1	V	<u>Z</u>
non-19900 funds			
19900 funds	2	<u> </u>	R

Along with the charts, It is also necessary to know the dates available for payment of additional compensation during the summer. This is the time period from the day following the last day of final exams in the spring, through the last day before classes start in the fall. The dates represent the maximum allowable available days in each month of the summer period. This information will be updated on an annual basis. Actual days to be used will be representative of the dates of service.

Dates for 2011 Additional compansation	Dates for 2012 Additional compansation
Pates for 2011 Additional compensation	Dates for 2012 Additional compensation

Month June 11-30	Number of Days 14	% time 19900 .6364	% time grants .7368	Month June 18 30	Number of Days 10	% time 19900 .4762	%time grants 5263
July 1-31	21	1.0000	1.1053	July 1-31	22	1.0000	1.1579
August 1 31		1.0000	1.2105	Aug. 1 31	23	1.0000	1.2105
Sept 1-18	12	.5455	.6316	Sept. 1-21	15	.7500	7895

Dates for 2012	<u>l Additional co</u>	<u>ompensation</u>		Dates for 2013	<u>Additional co</u>	<u>mpensation</u>
Month June 18-30	Number of Days 10	% time <u>19900</u> .4762	% time grants .5263	<u>Month</u> June 17-30	Number of Days 10	Percent time .5263
July 1-31	22	1.0000	1.1579	July 1-31	23	1.2105
Aug. 1-31	23	1.0000	1.2105	Aug. 1-31	22	1.1579
Sept 1-21	15	7500	7805	Sept 1-20	15	7805

VI-12 CHART#1- "19-DAY CHART" (Daily Factors)

(Revised $\frac{10/96}{03/13}$)

Number of Working Days in the Month that will be used	Distribution Percentage to be used	Number of Working Disdays in the Month that will be used	stribution Percentage to be used
1	.0526	13	.6842
2	.1053	14	.7368
3	.1579	15	.7895
4	.2105	16	.8421
5	.2632	17	.8947
6	.3158	18	.9474
7	.3684	19	1.000
8	.4211	20	1.0526
9	.4737	21	1.1053
10	.5263	22	1.1579
11	.5789	23	1.2105
12	.6316		

When using the 19-day chart #1, 3/9ths is equal to 57 working days (not 3 calendar months). This is based on requirements from federal granting agencies that a month is equal to 19 working days. This is based on the average number of working days in a regular academic quarter. Working days are defined as Monday through Friday, including paid holidays. Additional compensation may, therefore, never exceed a total of 57 working days during the summer period. A distribution line on the payroll system may show in excess of 1.0000 in a given month, provided that the total compensation is to exceed one month (19 days). If a total of 2/9ths is to be received, the individual could receive more than 1/9th in the first month (distribution line showing more than 1.0000), and the remainder in the second month for the total distributions to equal 2.0000.

Delete VI-13 CHART #2

PARTIAL MONTH PAYMENTS (Actual Working Days) (Revised 10/97)

DAYS PER MONTH	20	21	22	23		20	21	22	23
HOURS PER MONTH	160	168	176	184		160	168	176	184
DAYS <u>WORKED</u>					DAYS <u>WORK</u>	<u>ED</u>			
1	.0500	.0476	.0455	.0435	13	.6500	.6190	.5909	.5652
2	.1000	.0952	.0909	.0870	14	.7000	.6667	.6364	.6087
3	.1500	.1429	.1364	.1304	15	.7500	.7143	.6818	.6522
4	.2000	.1905	.1818	.1739	16	.8000	.7619	.7273	.6957
5	.2500	.2381	.2273	.2174	17	.8500	.8095	.7727	.7391
6	.3000	.2857	.2727	.2609	18	.9000	.8571	.8182	.7826
7	.3500	.3333	.3182	.3043	19	.9500	.9048	.8636	.8261
8	.4000	.3810	.3636	.3478	20	1. 0000	.9524	.9091	.8696
9	.4500	.4286	.4091	.3913	21		1.0000	.9545	.9130
10	.5000	.4762	.4545	.4343	22			1.0000	.9565
11	.5500	.5238	.5000	.4783	23				1. 0000
12	.6000	.5714	.5455	.5217					

VI-14 EXTRAMURALLY FUNDED RESEARCH

(Revised 10/11 03/13)

Payment During the Academic Year

During the academic year a faculty member may not use grant funds to earn in excess of his or her regular 100% salary. The faculty member may, however, with the permission of the Chair and Dean, use the grant funds in place of a portion, or all, of his or her regular state funded salary for a limited amount of time. This is called a <u>release to grant</u>, it is **not additional compensation.** The salary being paid from the grant funding must be paid under a Professional Research title, rather than the Professor title. Payments are made on the same basis and at the same pay rate as the Professor appointment (9/12). The DOS code used is REG.

A faculty member may be paid from a fellowship administered through UCSB. Payments during the academic year are considered leaves with pay (see Red Binder VI-7F).

Payment during the summer:

During the summer a faculty member may earn additional compensation from extramural contracts and grants. The payments are made using the Professional Researcher- 1/9th title code and pay rate, and the DOS code ACR. Additional *research* compensation from a grant during the summer period is calculated using the "Daily Factors" (19-day) Chart. This chart is used to determine the number of summer days that will be used to make the payments. Each day during the summer can only be used once and The total percent time for each day *in the summer* may not exceed 100%. However, total earnings in a calendar month may exceed 100% as indicated on the Daily Factors (19 day) chart. (Red Binder VI- 12) Payment is to be issued at the pay rate in effect at the time of the service.

NIH Funding restrictions:

While faculty are in general allowed to receive up to a maximum of 3/9ths summer pay, some funding sources may contain restrictions that further limit the allowable total. Faculty and departmental staff must observe these limitations.

For *example*, faculty earning summer compensation from NIH sources, the NIH salary cap must be observed. If the NIH cap figure is lower than the faculty member's annual salary rate, it will not be possible to earn a full 3/9ths from the NIH grant. The NIH cap figure must be used as the annual rate for the summer payments, and the 19-day chart and the maximum of 57 days must still be observed. Funds subject to the NIH cap are paid out using the DOS code of **ARC** with a distribution rate of 1/9th of the NIH cap figure.

It is possible for the faculty member to receive summer compensation from other sources as long as the total does not exceed 3/9ths. Additional sources may include; summer session teaching, chair stipends or payment of an NIH salary supplement (title code 3998). The salary supplement may not be paid from contract or grant funds. Acceptable supplement sources include gift or endowed chair funds or other unrestricted funds. NIH salary supplements are paid on a flat rate basis using the DOS code of **AAC**.

VI-15 INTERCAMPUS PAYMENTS

(Revised 02/10 *03/13*)

Reference: APM 666

One-time Payments

Under certain circumstances Academic appointees holding full-time appointments may receive additional compensation for lectures or similar services given on another UC campus. Such compensation <u>may not</u> be made from state funds, but is permitted from gifts, endowments, contracts and grants with specifically budget provisions for such honoraria or from University Extension. If non-state funds are not available, a faculty member may only be reimbursed for actual expenses incurred in presenting lectures or performing similar services from 19900 funds.

One-time honorarium payments are allowable up to \$1,500 per event, and up to \$3,000 by exception, requiring the approval of the Associate Vice Chancellor for Academic Personnel. During the academic year the total earned for lectures and similar services may not exceed 10% of the individual's annual salary.

Payments for lectures and similar services that take place during the summer count toward the 3/9th limit for summer additional compensation.

Multi-campus appointments

In situations where an academic employee is simultaneously employed on two campuses approval from the appropriate Dean's office and/or Academic Personnel office must be obtained **prior** to the processing of the Temporary Intercampus or Multi-campus Appointment Form. The total percent time on the two campuses may not exceed 100%. The employee will continue to receive a single paycheck from the home campus, with accounting processing payroll transfers from the host campus to cover the cost.

Processing of forms

When UCSB is the host campus, the department will prepare an Intercampus One-time Payment form or Temporary Intercampus or Multi-campus Appointment Form (both forms are available at http://www.acadpers.ucsb.edu/forms/) indicating the desire to hire a person from the home campus. The UCSB department should contact the home department to verify the individual's current title, pay rate and basis of pay. The form should be filled out to include the person's name, title for payment, the host department's name, the rate of pay and the period of the appointment. The appropriate individual in the department should sign as the "Host Campus Fund Source Authorization. The completed form must be submitted to the Academic Personnel office, with a copy sent to College office or other appropriate control point.

When UCSB is the home campus, the Intercampus One-time Payment form or Temporary Intercampus or Multi-campus Appointment Form will be prepared and sent by the host campus department directly to the UCSB Academic Personnel office, and will then be forwarded to the home department. The department should verify the accuracy of the information on the form, ensure policy compliance, and obtain the appropriate departmental signature on the "Home Campus Dean's Office/Academic or Staff Personnel" line. The completed form must be submitted to the Academic Personnel office, with a copy sent to the College office or other appropriate control point.

VI-17 OTHER ADDITIONAL COMPENSATION

(Revised 10/10 03/13)

I. Summer Session teaching

Reference: APM 661-14

Faculty may receive additional compensation for teaching Summer Session classes. The Summer Session's staff performs the payroll transaction, rather than departments. **NOTE**: These payments <u>count</u> towards the 3/9ths maximum that may be earned during the summer so it is important for the department to keep track of the payments.

Summer session payments are always *calculated based on the* made at the 6/30 pay rate rather than the 7/1pay rate. The DOS code **SSC** is used for individuals who are already University employees. Payment is allowed during the summer, but not during the academic year. Days used for summer session payments may overlap days used for other types of summer compensation; however, the 3/9ths maximum may not be exceeded.

The DOS code **SST** is used for individuals who are only employed with Summer Session. This is not considered additional compensation.

Full time fiscal year employees wishing to teach Summer Session classes may not earn additional compensation. The regular employment must be reduced to accommodate the Summer Session teaching so that total employment does not exceed 100% time.

II. University Extension and Off-Campus Studies teaching

Reference: APM 662, appendix B-2

Faculty may also teach courses through University Extension and the Off Campus Studies program. These payments count towards the 3/9ths maximum that may be earned during the summer if the teaching takes place during the summer months. If a faculty member is earning 3/9ths from other sources during the summer, they may in addition earn compensation from University Extension or Off Campus Studies equal to one day a week during the period in which additional compensation may be paid. During the academic year, payments are subject to the University limits relating to outside professional activities (Red Binder I-29). The DOS code UNX is used for current University faculty who are teaching as additional compensation.

The DOS code **ACX** is used for individuals who only teach through Extension or Off Campus Studies. This is not considered additional compensation.

III. Faculty consultant services

Reference: APM 664

A faculty member may receive additional compensation for consulting on projects conducted under the auspices of the University if the consulting does not fall within the normal duties of the individual. The rate is negotiated, but may not exceed the daily rate when state funds are used, or the daily rate plus 30% if grant funding is used. The additional 30% is in consideration of the fact that no benefits are paid on the salary. If payment is to come from a grant, the grant should first be reviewed to assure that consultant payments are allowed. Payments are allowed during both the academic year and the summer months. During the summer the compensation <u>counts</u> toward the 3/9ths limit.

For academic-year employees the daily rate is figured by dividing the annual salary by 171. For fiscal-year 11-month employees the daily rate is figured by dividing the annual salary by 236.

The payment is made as a flat dollar amount using the DOS code of FCA.

IV. University awards

When University awards such as the FCDA and Regents' Fellowships are granted, the Department will be instructed as to the proper payment methodology. The DOS code of **ACM** will be used for percentage based (1/9th) awards, and the DOS code of AMN will be used for flat rate awards.

V. Department Chair and Director stipends

Department Chairs and Directors are paid a monthly stipend with a DOS code of STP on an 11/12 basis at the rate approved by the Executive Vice Chancellor. Red Binder V-31 provides further detail regarding part-time administrative appointments. Chair and Director stipends paid during the summer months do not count towards the 3/9ths limit.

VII. Start-up or retention 19900 funded summer salary

Faculty may be awarded state funding for use as summer salary as part of either their recruitment package or as part of a retention effort. Summer salary paid from 19900 funding is to be paid using chart #2 (Red Binder VI 13) on a full month basis. A full month at 100% will be used to pay 1/9th. The 57 day limit does not apply to summer salary paid on 19900 funds, but the 3/9ths limit on total dollars paid in the summer does apply.

VIH. Dean summer research compensation

In accord with Red Binder V-28 III D. Deans may be paid summer research funds in exchange for vacation time. Payments are to be made using the Dean title code, the 1/12th rate as the distribution rate, and the DOS code of **AFR**.

IX. VII Other Summer Additional Compensation

Occasionally payment for other non-teaching, non-research work may be appropriate. In such cases the Academic Personnel office should be consulted to determine the appropriate title code and DOS code to be used.

VI-19 **PAYROLL FORMS**(Revised 05/02 03/13)

Departments and Organized Research Units have the responsibility of preparing all Payroll forms for new employees. The chart on VI- 21 summarizes the forms necessary for each type of new hire.

OATH OF ALLEGIANCE & PATENT ACKNOWLEDGMENT

Departments have the responsibility to assure that all persons who use University facilities under their sponsorship (whether or not that person receives compensation) are properly covered by workers' compensation Insurance and that the University's interests are protected.

Persons who are entered into the payroll system and sign the Loyalty Oath are officially considered employees and thus are covered by the University's worker's compensation Insurance. All those who are on campus for more than 2 weeks must be appointed to an appropriate academic title, entered into the payroll system and must sign the Loyalty Oath (except aliens) and Patent Acknowledgment.

Graduate students who are engaged in extramurally funded research projects, whether compensated or not, must also sign the University's Patent Acknowledgment, as must consultants who work in an advisory capacity with University people engaged in extramurally funded research. In other words, all who use UCSB research facilities, whether or not receiving compensation, whether or not actually employed must sign a University Patent Acknowledgment. The Patent Acknowledgment should be retained in the departmental files for 5 years for those individuals who are not employed. For those who execute the employment forms, the Patent Acknowledgment is attached as part of the documentation required for the appointment process.

EMPLOYMENT ELIGIBILITY FORM (I-9)

Each new employee must show evidence that they are eligible to be employed in the United States. It is the Department's responsibility to determine the status of employees. The I-9 form must be completed <u>on or before</u> the first day of actual work. For 9/12 employees the form must be completed on or before the first day of the quarter of initial employment. Questions concerning visa and citizenship status should be directed to the Office of International Students and Scholars at extension 2354.

VISITOR LETTER FOR WITHOUT SALARY RESEARCH APPOINTMENTS

For those appointments that are without salary and do not require a payroll appointment be processed (see Red Binder VI-21), a visitor letter must be submitted, along with a signed Patent Acknowledgment to the Vice Chancellor for Research. This letter will provide sufficient justification for Workers Compensation claims and will establish eligibility for library, parking, and UCSBnetID based privileges for the individual. See sample letter, Red Binder VI-20.

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Academic Recruitment Packet

<u>(revised 1/13)</u>

	Job Number (to be assigned by the OEOSH/TC):
Today	's Date: FTE Provision Number:
Divisi	on:
Depart	tment Code: Department Name:
Title C	Code: Payroll Title:
Area o	of Specialization:
Expec	ted Recruitment Type (circle one): External Internal
Expec	ted Hiring Type (circle one): Single Hire Multi-Hire Pooled
Expec	ted Appointment Begin Date:
	ted Appointment End Date: position is expected to be indefinite, indicate that here.)
Depart	tment Contact / Preparer: Extension:
**Rou	ate entire packet upon completion of each section
	Part 1 - Recruitment Plan for Academic Vacancies
1.	List search committee member names, identifying the equal opportunity committee representative (if applicable):
2.	List the criteria you intend to use to evaluate the applicants, including minimum qualifications for the position:
3.	What are the female and minority availability figures for this position?

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Academic Recruitment Packet

(revised 1/13)

4.	Are there female or minority annual placement goals set for this position? If so, what are they?
5.	List the publication(s) where you intend to advertise this position (if applicable) including the length of time each ad will run. Indicate which ones are intended to increase the diversity of your search. Note: The hire of a foreign national must comport with Labor Certificate procedures. For more information regarding Labor Certificate requirements, please contact the Office of International Students & Scholars.
6.	List any colleges, universities or professional organizations you propose to contact (if applicable). Indicate which ones are intended to increase the diversity of your search.
7.	List any people who will be personally invited to apply to this position, if applicable (attach list if necessary):
8.	Describe any additional recruitment activities you intend to undertake:
9.	Attach a copy of the advertisement. Ensure that it includes the appropriate Affirmative Action / Equal Opportunity language (for more information regarding Academic Advertisement guidelines, see Academic Advertisement Instructions).
gnat	ures:
	Department Chair/Director

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Academic Recruitment Packet

(revised 1/13)

	Control Point*
	Office of Equal Opportunity & Sexual Harassment / Title IX Compliance
Pa	art 2 – Request to Interview (Senate Faculty & Permanent Academic Positions Only)
1.	Provide detail of any changes to the proposed advertising plan (Part 1, #5, 6 and 7):
2.	Does the applicant pool reflect the availability figures? If not, what additional steps will be taken to increase the diversity of the applicant pool?
3.	If there were female or minority annual placement goals set for this position, what has been done to date during this recruitment to meet these goals?
4.	Attach a copy of the Applicant Evaluation Summary which should include a list of the applicants and identify which of the following categories they fall into:
	a. Met qualificationsb. Semifinalistc. Finalistd. Intend to interview
5.	Attach a brief synopsis of each finalist candidate's qualifications, experiences, and accomplishments, including comments on their potential for research and teaching.
6.	Attach copy of CV for each finalist
Signatu	res: Department Chair

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Academic Recruitment Packet

(revised 1/13)

Off	ice of Equal Opportunity & Sexu	al Harassment / Title IX Compliance
Dea	ın	
	Part 3 – Equal Opportu	nity Hiring Proposal
Appointment End	n Date: Date: entage of Time:	
Name of Finalist	Recommended for Hire?	Reason for Recommendation
1,00110 01 1 1100110	☐ Yes ☐ No	
	□ Yes □ No	
	☐ Yes ☐ No	
	☐ Yes ☐ No	
	☐ Yes ☐ No	
have occurred.	d Applicant Evaluation Summa	ary if changes to the make up of your pool
Signatures:	partment Chair/Director	
Off	ice of Equal Opportunity & Sexu	al Harassment / Title IX Compliance
Cor	ntrol Point*	
*Control point signa	tures:	
Type of appointmen Ladder Faculty	<u>signature required</u> College/Divisional Dea	n
Librarians	University Librarian	

Academic Recruitment Packet

(revised 1/13)

University Librarian

College level appointments Associate Vice Chancellor, Academic Personnel

Lecturer College/Divisional Dean

Researcher, Specialist

Project Scientist Office of Research

Academic Coordinator College/Divisional Dean or Academic Personnel as appropriate

VIII-9 PRESIDENT'S RESEARCH FELLOWSHIP IN THE HUMANITIES

(Revised 11/03 *03/13*)

The President's Research Fellowships in the Humanities provide opportunities for faculty to undertake projects that will enhance humanities research efforts at the University and make contributions to thought and knowledge. Further information and application forms are available

at http://www.ucop.edu/research/prfh/_http://uchri.org/funding/funding-overview-and-calendar/

Eligibility: All active ladder faculty, including lecturers with Security of Employment, may apply. The Fellowships are intended for a range of full-time University faculty, including those who have already made significant contributions to scholarship and those who are beginning their careers. Faculty may hold a Fellowship once every five years. Assistant Professors will be given special consideration.

Type of Support: The maximum fellowship amount, to be used for salary only, is \$25,000. The total support package will be developed by the Executive Vice Chancellor, in consultation with the Dean of Humanities and Fine Arts. Typically, the fellowship, campus match, and exchange of sabbatical leave credits will total the faculty member's full-time salary during the award period. The faculty member must have accrued a minimum of six credits to receive the College matching contribution.

Evaluation Criteria: Applications will be evaluated on the following criteria:

- 1. The significance of the contribution that the proposed project will make to thought and knowledge in the applicant's field and to the Humanities general;
- 2. The clarity and cogency of the conception, definition, organization, and description of the proposed project;
- 3. The appropriateness of the proposed project goals, strategies, and timetable; and
- 4. The likelihood that the applicant will complete the project within a reasonable period (not necessarily within the Fellowship year).

<u>Administration:</u> The application and selection processes are administered by the Office of the President. Funding for the Fellowships is provided to the campus by the Office of the President.

<u>Compensation and leave requests:</u> Once awarded the Fellowship, the faculty member must submit a request, via the Department Chair, to the Dean confirming the intent to take the leave and the terms of the leave. The Department Chair should indicate endorsement of the leave and verify that course replacement issues have been dealt with.

The period of the Fellowship will be entered into PPS as a Leave with Salary through the leave bundle. All pay sources (Fellowship, exchange of sabbatical leave credits, College supplement) may be included on the same distribution line using the LWS dos code.